UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLORADO

Criminal Action No. 09-cr-00266-CMA

UNITED STATES OF AMERICA,

Plaintiff,

v.

- 1. DAVID A. BANKS;
- DEMETRIUS K. HARPER, a/k/a KEN HARPER;
- 3. GARY L. WALKER;
- 4. CLINTON A. STEWART, a/k/a C. ALFRED STEWART;
- 5. DAVID A. ZIRPOLO; and
- 6. KENDRICK BARNES,

Defendants.

REPORTER'S TRANSCRIPT (Jury Trial Day 5)

Proceedings before the HONORABLE CHRISTINE M. ARGUELLO, Judge, United States District Court, for the District of Colorado, commencing at 9:00 a.m. on the 30th day of September 2011, Alfred A. Arraj United States Courthouse, Denver, Colorado.

APPEARANCES

FOR THE PLAINTIFF:

MATTHEW T. KIRSCH and SUNEETA HAZRA, U.S. Attorney's Office - Denver, 1225 17th St., Suite 700, Denver, CO 80202

FOR THE DEFENDANTS:

Pro Se

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NO.		ADMITTED
4.00		739
5.00		787
8.00		741
10.00		790
370.02		731
130.01		778
130.03		779
131.00		784
136.01		793
371.00		735
376.00		746
376.02	• • • • • • • • • • • • • • • • • • • •	761
No.	ADM	ISSIBLE
130.02	• • • • • • • • • • • • • • • • • • • •	779
132.00	• • • • • • • • • • • • • • • • • • • •	788
133.00		786
372.00		737
373.00		738

1	SEPTEMBER 30, 2011	
2	(Proceedings commence at 9:00 a.m.)	
3	(The following is had in open court, outside the	
4	hearing and presence of the jury.)	
5	THE COURT: You may be seated.	
6	Well, good morning. Are there any matters that	
7	need to be brought to my attention before we call in the	
8	jury?	
9	MR. KIRSCH: Not for the Government, Your Honor.	
10	MR. BANKS: Not from us, Your Honor.	
11	THE COURT: All right. Ms. Barnes, would you	
12	please bring in the jury.	
13	(The following is had in open court, in the hearing	
14	and presence of the jury.)	
15	THE COURT: All right. You may be seated. Good	
16	morning. Welcome back.	
17	All right. The Government may call its next	
18	witness.	
19	MR. KIRSCH: Thank you, Your Honor. The Government	
20	calls Kathy Olson.	
21	COURTROOM DEPUTY: Your attention, please.	
22 KATHY OLSON		
23	having been first duly sworn, testified as follows:	
24	COURTROOM DEPUTY: Please be seated.	
25	Please state your name, and spell your first and	

- 1 last names for the record.
- THE WITNESS: Kathy Olson, K-A-T-H-Y O-L-S-O-N.
- 3 THE COURT: You may proceed.
- 4 MR. KIRSCH: Thank you, Your Honor.
- 5 **DIRECT EXAMINATION**
- 6 BY MR. KIRSCH:
- 7 O. Good morning, Ms. Olson.
- 8 A. Good morning.
- 9 Q. Can you tell the jury where you work, please.
- 10 A. I currently work for a staffing company called
- 11 Manpower.
- 12 Q. In what office?
- 13 A. In the Fort Collins, Colorado, office.
- 14 Q. And what is your position there?
- 15 A. Branch manager.
- 16 Q. How long have you done that?
- 17 A. For 5-and-a-half years.
- 18 Q. Before you took that position with Manpower, did you
- work at a different staffing company?
- 20 A. Yes, sir.
- 21 Q. What was that?
- 22 A. Staffmark.
- 23 Q. How long were you the at Staffmark?
- 24 A. On two different occasions, but for a total of 12
- 25 years.

- 1 Q. In the time period of 2004, were you with Staffmark?
- 2 A. Yes, sir.
- 3 Q. What was your position during that time?
- 4 A. I was the branch manager there.
- 5 O. Where was that branch located?
- 6 A. In Westminster, Colorado.
- 7 O. And what sort of work did Staffmark do?
- 8 A. We were a fully staffing firm. We would do technical
- 9 placement, administrative placements, general labor,
- 10 accounting. I mean full scope staffing.
- 11 Q. Did Staffmark provide a service called payrolling or
- 12 wage mastering?
- 13 A. Yes, sir.
- 14 Q. Can you explain what that service was?
- 15 A. Payrolling is when a client contacts us for whatever
- 16 reason. They have already identified the candidates they
- 17 want to employ. We offer a lower discounted mark-up for
- 18 that reason. And, basically, we take them through the
- 19 application, verify that they have the legal right to work
- in the United States. Then we basically pay them on a
- 21 weekly basis, and we bill our client accordingly based on
- the mark-up within our contract.
- 23 Q. When you create a payrolling arrangement like that,
- 24 whose employees are those people that your client had
- 25 identified?

- 1 A. They are actually our employees since we are cutting
- 2 their paycheck.
- 3 Q. Okay. Then how do you get back the profit and the
- 4 mark-up that you've described?
- 5 A. The invoices have to be paid.
- 6 Q. Okay. That is from the client?
- 7 A. Yes, sir.
- 8 Q. All right. Now, when you were with Staffmark in
- 9 2004, did that company do business with another company
- 10 called IRP?
- 11 A. Yes, we did.
- 12 Q. And did you participate in getting that business set
- 13 up during that time?
- 14 A. Yes, I did.
- 15 Q. Do you remember when -- roughly when in 2004 that
- 16 was?
- 17 A. To the best of my recollection, July, August time
- 18 frame. It was in the summer.
- 19 Q. Okay. And how is it that you -- did you have direct
- 20 contact with someone from IRP?
- 21 A. I was contacted directly by IRP Solutions.
- 22 O. Was there a particular person that contacted you?
- 23 A. Yes, sir, Ken Harper.
- 24 Q. Ken Harper?
- 25 A. Yes, sir.

- 1 Q. Did you have -- did you meet with Mr. Harper in
- 2 person, or was this done over the telephone?
- 3 A. We initially had a phone conversation. He asked, you
- 4 know, would we have a level of interest in doing business.
- 5 He shared with me what the business was. And from there,
- 6 I went down and I met with Ken Harper, along with the
- 7 individuals that we were going to payroll to process all
- 8 of the paperwork, dropped off the contract and the credit
- 9 application.
- 10 Q. Okay. So that meeting occurred before the time their
- 11 relationship had been formalized then; is that right, or
- 12 at the time that it was formalized?
- 13 A. I think at the time it was formalized. I think we
- 14 did it all in one shot, where I was in Westminster and
- 15 they were in Colorado Springs. The distance created -- we
- 16 just did it when we met.
- 17 Q. All right. Do you recall where you met?
- 18 A. In the IRP Solutions office in Colorado Springs.
- 19 Q. Okay. And during that meeting, or prior to that
- 20 meeting, you said that you got an explanation from
- 21 Mr. Harper about the business that IRP was engaged in?
- 22 A. That's correct.
- 23 Q. What did he tell you about that?
- 24 A. He told me that they were looking to payroll some
- 25 software programmers; that they had a contract in place

- 1 with Homeland Security, and that they were going to
- 2 utilize these software programmers to do enhancements to
- 3 that program in order to be able to, I guess, deliver the
- 4 product.
- 5 Q. And did you have any understanding about how that
- 6 contract with the Department of Homeland Security related
- 7 to payment that Staffmark would receive for the payrolled
- 8 employees?
- 9 A. Well, basically -- I mean, in the initial
- 10 discussions, obviously they had gotten investors involved
- 11 to get their business running. But with the contract, I
- 12 mean, typically -- no offense, the federal government can
- 13 pay slow. And so, you know, the concern was, I guess --
- 14 how do I want to put it? The concern was waiting to get
- payment from the federal government based on this
- 16 contract.
- 17 O. All right. And that concern was whose?
- 18 A. Well, mine, in the sense that -- you know, in the
- 19 contract that we wrote -- and I have been made privy to a
- 20 copy of that recent contract to refresh my memory -- I did
- 21 extend payment terms. Our typical contract was net due
- 22 upon receipt. I agreed to net 30 days based on the
- 23 requirement and request of IRP to extend those terms, just
- 24 because of the concern of the influx of cash from the
- 25 government based on that contract.

- 1 Q. Okay. You just mentioned a contract. Let me ask you
- 2 to look at what is marked for identification as Government
- 3 Exhibit 370.02. For right now it should be in one of
- 4 those folders in front of you.
- 5 A. Okay. 370.02. Okay.
- 6 Q. Let me know when you have had a chance to look at
- 7 that.
- 8 A. Okay.
- 9 Q. Do you recognize that exhibit?
- 10 A. Yes, sir. That is the contract that we had between
- 11 IRP Solutions and Staffmark.
- 12 Q. All right. And does it also include -- is that all
- 13 considered part of the contract, or are there some other
- 14 documents that you obtained when you were setting up the
- 15 relationship in there?
- 16 A. No. I believe that this is the full disclosure of
- 17 the contract. It is the actual service agreement and the
- 18 credit application, which is standard for payrolling.
- 19 Q. Okay.
- 20 MR. KIRSCH: Your Honor, at this time I would move
- 21 to admit and publish Government Exhibit 370.02.
- 22 THE COURT: Any objection?
- 23 MR. ZIRPOLO: No objection.
- 24 THE COURT: Exhibit 370.02 will be admitted.
- 25 (Exhibit No. 370.02 is admitted.)

- 1 MR. KIRSCH: May we publish it, Your Honor?
- THE COURT: You may.
- 3 MR. KIRSCH: Thank you.
- 4 Can you just do the top half of that agreement,
- 5 please, Special Agent Smith.
- 6 Q. (BY MR. KIRSCH) Ms. Olson, a minute ago you
- 7 referenced a change to your regular payment terms?
- 8 A. Yes, sir.
- 9 Q. Is that change reflected on the screen right now?
- 10 A. Yes, it is, in Section 2.
- 11 O. Where is that?
- 12 A. Section 2 of the contract.
- 13 Q. And is that your writing there?
- 14 A. Yes, sir, it is.
- 15 MR. KIRSCH: Okay. Can we go to the second page of
- 16 that contract now and expand the signature portion,
- 17 please.
- 18 Q. (BY MR. KIRSCH) Who signed this on behalf of IRP?
- 19 A. Al Stewart.
- 20 Q. Do you recall meeting with an Al Stewart?
- 21 A. I do not.
- 22 MR. KIRSCH: Okay. If we can go to page 4 of that
- 23 exhibit now, please. And then can you expand the top half
- 24 of that first, please.
- Q. (BY MR. KIRSCH) Can you explain what this part of

- 1 the form is, Ms. Olson? Is there another change to the
- 2 payment term there?
- 3 A. Yes, sir. It is kind of hard to read. But, yes,
- 4 sir. It is 30, and that is my signature.
- 5 Q. Okay. And then signed by Alfred Stewart again?
- 6 A. Yes, sir.
- 7 MR. KIRSCH: Can we expand the lower part of that
- 8 page?
- 9 Q. (BY MR. KIRSCH) Can you tell the jury what this part
- 10 of the agreement is?
- 11 A. This is a personal quaranty. It was a standard
- 12 portion of the contract with Staffmark. Basically, what
- 13 this meant was that if for some reason the business could
- 14 not pay the outstanding debt, that there was a personal
- 15 guaranty by Mr. Banks that he would pay out of personal
- 16 funds for any debt incurred.
- 17 Q. Was Mr. Banks a person that you met during any of
- 18 your contact with IRP?
- 19 A. I left voice mails and had e-mail contact, but I
- don't recall ever personally meeting Mr. Banks.
- 21 MR. KIRSCH: All right. Thank you, Special Agent
- 22 Smith.
- 23 Q. (BY MR. KIRSCH) You obtained -- you got this
- 24 contract, and you obtained the credit information here.
- 25 Did your company do some sort of a credit check on IRP?

- 1 A. I honestly don't recall from 6 years ago what the
- 2 process was, if it was required for the branch to do it or
- 3 we were required to send the credit application to our
- 4 corporate offices. So whether or not the corporate
- offices actually checked the credit references, I'm not
- 6 certain.
- 7 Q. All right. Once the agreement got into place, how
- 8 did Staffmark keep track of the hours that the employees
- 9 placed at IRP were working?
- 10 A. Standard policy was to turn in a weekly time sheet of
- 11 the hours worked per employee. So those were either faxed
- 12 or e-mailed. I don't remember which process was used.
- 13 Based on that, we had a signature from someone at IRP
- 14 stating the hours were valid, and authorized us to pay
- those individuals those hours. And that, alternatively,
- 16 created the invoices associated with those hours.
- 17 O. All right. Can I ask you now to look at what is
- 18 marked for identification as Government Exhibit 371.00.
- 19 A. Do you want me to look through all of these? It
- 20 looks like they were time sheets.
- 21 Q. Is that a document you had a chance to review at some
- 22 point before you came to court today?
- 23 A. Yes, sir.
- 24 Q. Based on reviewing that, are you able to identify
- 25 that exhibit?

- 1 A. Yes. This is a standard time card that would have
- 2 been used with any client that we work with. Time in.
- 3 Time out. Less hours. Total hours. And then the total
- 4 hours on the time sheet. Signature of the employee.
- 5 Signature of the customer.
- 6 Q. Can I stop you for just a minute, just about the
- 7 specifics?
- 8 A. Yes, sir.
- 9 O. Is this a set of time sheets?
- 10 A. Yes.
- 11 O. And are these -- does this set of time sheets relate
- 12 to the employees that were payrolled at IRP?
- 13 A. Yes, they do.
- 14 MR. KIRSCH: Your Honor, I would move to admit and
- publish Government Exhibit 371.00.
- 16 THE COURT: Any objection?
- 17 MR. ZIRPOLO: No objection.
- 18 THE COURT: Exhibit 371.00 will be admitted, and it
- 19 may be published.
- 20 (Exhibit No. 371.00 is admitted.)
- 21 MR. KIRSCH: Thank you, Your Honor.
- 22 Can you just enlarge one of those time cards,
- 23 please? The top one will be fine.
- 24 Q. (BY MR. KIRSCH) Ms. Olson, you were, I think,
- 25 explaining some of the entries on the time sheet. Can I

- 1 ask you to do that again now that everybody can see it?
- 2 A. Yes, sir. Sorry about that.
- 3 Q. That's all right.
- 4 A. So, basically the requirement of a time card is the
- 5 employee has to list their name, their Social Security
- 6 number. They will list each day they worked, the time
- 7 they started, the time they ended, less any lunch hour.
- 8 Then the total hours would be on the far right-hand side.
- 9 And at the bottom, the total hours would list how many
- 10 hours we're required to pay and bill.
- So on the very bottom is the employee's signature.
- 12 And on -- like three-quarters of the way down, left, is
- 13 the customer's signature authorizing us to pay.
- 14 Q. All right. Thank you.
- 15 MR. KIRSCH: Then if we can expand that back.
- 16 O. (BY MR. KIRSCH) Are you able to read the names of
- 17 the employees that are on that sheet?
- 18 A. A few of them. William Williams. Kendrick --
- 19 Q. Here. You can look here.
- 20 A. Kendrick, maybe Barnes. Let me see, Barbara
- 21 McKenzie, Cliff Stewart. Did I say Enrico Howard?
- 22 O. All right. Five people. Is that a correct count of
- 23 the --
- 24 A. Yes, sir.
- 25 Q. -- number of people that Staffmark payrolled there?

- 1 A. Yes, sir.
- 2 Q. And you mentioned a few moments ago that these time
- 3 cards, I think, were used to generate invoices?
- 4 A. That is correct.
- 5 Q. Can I ask you now to look at what is marked for
- 6 identification as Government Exhibit 372.00?
- 7 A. Okay.
- 8 Q. Do you recognize that exhibit?
- 9 A. I do.
- 10 O. What does it contain?
- 11 A. These are actually the invoices that would have been
- 12 generated based on the corresponding time cards we
- 13 received for the week the employees worked.
- 14 MR. KIRSCH: Your Honor, I would ask that the Court
- find that Government Exhibit 372.00 is admissible.
- 16 THE COURT: Any objection?
- 17 MR. ZIRPOLO: No objection.
- 18 THE COURT: Exhibit 372.00 is found admissible.
- 19 (Exhibit No. 372.00 is found admissible.)
- MR. KIRSCH: Thank you, Your Honor.
- 21 Q. (BY MR. KIRSCH) Then, Ms. Olson, can I ask you to
- look at Government Exhibit 373.00.
- 23 A. I am sorry, you said 373?
- 24 Q. 373. Can you identify what is contained in that
- 25 exhibit?

- 1 A. Basically, these are copies of checks that were
- 2 actually cut to these employees by Staffmark. And it
- 3 would show the actual net amount that they earned that
- 4 week. And on the bottom it would list, you know, whether
- 5 they had direct deposit, their routing number, transmit,
- 6 that type of things. So these are just several copies of
- 7 paychecks, front and back, where the paycheck has, in
- 8 fact, been endorsed by the employee for payment.
- 9 Q. And these particular ones relate to Kendrick Barnes?
- 10 A. Let me go through all of them, because I didn't.
- 11 Yes, these are all related to Kendrick Barnes.
- MR. KIRSCH: Your Honor, I would ask the Court find
- 13 Government Exhibit 373.00 is admissible.
- 14 THE COURT: Any objection?
- MR. ZIRPOLO: No objection.
- 16 THE COURT: Exhibit 373.00 will be deemed
- 17 admissible.
- 18 (Exhibit No. 373.00 is found admissible.)
- 19 MR. KIRSCH: Thank you, Your Honor.
- 20 Q. (BY MR. KIRSCH) Ms. Olson, now I would like to
- 21 direct your attention, if I could, to what is marked as
- 22 Government Exhibit 4.00.
- 23 A. I might be missing something. Is it just maybe 4?
- 24 Q. Yes. Can you identify the contents of that exhibit?
- 25 A. This is actually a copy of a single invoice with

- 1 corresponding time cards that would correspond to the
- 2 hours paid and the hours billed to IRP Solutions for that
- 3 week ending date.
- 4 MR. KIRSCH: Your Honor, I move to admit and
- 5 publish Government Exhibit 4.00, please.
- 6 THE COURT: Any objection?
- 7 MR. ZIRPOLO: 4.00?
- 8 THE COURT: Yes, Exhibit 4.
- 9 MR. ZIRPOLO: No objection.
- 10 THE COURT: Exhibit 4.00 will be admitted, and it
- 11 may be published.
- 12 (Exhibit No. 4.00 is admitted.)
- MR. KIRSCH: Thank you, Your Honor.
- 14 Can you enlarge the top half of that, please?
- 15 Q. (BY MR. KIRSCH) This page that we have on the screen
- 16 now, this page is the invoice?
- 17 A. Yes, sir.
- 18 Q. Okay. And the rate that is reflected here, is that
- 19 the pay rate for those employees, or is that the billing
- 20 rate from Staffmark to IRP?
- 21 A. That is the billing rate from Staffmark to IRP.
- 22 O. All right. And then if we could go to page 2 of that
- 23 exhibit. Is this page displaying some of the time cards
- 24 that related to that particular invoice?
- 25 A. Yes, it is.

- 1 O. The invoices -- I am sorry if you said this already.
- 2 Did you explain where the invoices were generated?
- 3 A. If I recall correctly, we did payroll in our local
- 4 office to generate the paychecks off of the time cards.
- 5 But the corresponding invoices, I believe, were generated
- from our corporate offices and mailed directly to IRP
- 7 Solutions.
- 8 Q. And where were the corporate offices?
- 9 A. They, at the time, were located in Fayetteville,
- 10 Arkansas.
- 11 Q. All right. I want to ask you briefly to take a look
- 12 at what is marked as Government Exhibit 8.00. I think it
- just says 8 on your folder.
- 14 A. Got it.
- 15 Q. When you have had a look at that, I want to know if
- 16 you recognize that exhibit.
- 17 A. Yes, sir. Similar to the prior one.
- 18 Q. Okay. And meaning it is an invoice and supporting
- 19 time cards?
- 20 A. It is, just a different week ending date.
- 21 MR. KIRSCH: Your Honor, I would move to admit and
- 22 publish Government Exhibit 8.00.
- 23 THE COURT: Any objection?
- 24 MR. ZIRPOLO: No objection.
- THE COURT: Exhibit 8 will be admitted, and it may

- 1 be published.
- 2 (Exhibit No. 8.00 is admitted.)
- 3 MR. KIRSCH: Thank you, Your Honor.
- 4 Can we actually go to page 2 of that exhibit,
- 5 please, and enlarge the time card on the bottom of the
- 6 page.
- 7 O. (BY MR. KIRSCH) Ms. Olson, there is a time card on
- 8 the screen now for Cliff Stewart that indicates that
- 9 Mr. Stewart had worked 12 hours on several of the days in
- 10 that week.
- 11 A. Uh-huh.
- 12 Q. Did you ever get any information while these time
- 13 cards were coming in, that Mr. Stewart might have been
- 14 reporting that he worked 12 hours on some of those same
- days to a different staffing company?
- 16 A. I was not aware of that at all.
- 17 Q. If you had gotten that information, would that have
- 18 caused you to take any action?
- 19 A. It would have been a huge red flag. And probably --
- 20 not probably, I would have called Ken Harper to understand
- 21 what was happening. I mean, I truly believed that we had
- 22 an exclusive relationship with this organization.
- 23 Q. Were you ever -- was anything ever said to you that
- 24 would have suggested, or that would have said outright
- 25 that some of these hours -- for instance, hours reported

- 1 by Mr. Stewart or hours reported by Mr. Howard, that it
- was, in fact, a different person who was doing that work?
- 3 A. I would have had no idea whether or not that was
- 4 occurring or not. I took on face value that the time card
- 5 that was signed, that that was the person doing the work.
- 6 Q. If you had learned somehow that it was a person other
- 7 than that employee who was doing the work, would that have
- 8 caused you any concern?
- 9 A. We would have had to cease and desist, because if it
- 10 wasn't a person that went through our application I-9
- 11 process, and it wasn't the person we were paying through
- 12 that Social Security number, we could have potentially
- 13 been held liable. So we would have ceased and desisted
- 14 any work.
- 15 Q. All right. At some point did you learn the payment
- 16 status of the IRP invoices?
- 17 A. Yes. My corporate office called me and was
- 18 questioning why the bill was getting so high, and asked me
- 19 to start collection activity.
- 20 Q. Did you do that?
- 21 A. I did.
- 22 O. And what did you do to start that activity?
- 23 A. Because of my contact with Ken Harper, my first
- 24 instinct was to reach out to Ken because he was the one I
- 25 had met and dealt with. So phone, voice mails to Ken

- 1 Harper.
- 2 Q. And did you reach Ken Harper during any of those
- 3 efforts?
- 4 A. T did.
- 5 Q. What did he say about why the invoices weren't
- 6 getting paid?
- 7 A. He basically said that we were still waiting for
- 8 money to come in from the payment on the contract. They
- 9 hoped to resolve the issue soon.
- 10 Q. When you first got that information from Mr. Harper,
- 11 did you still have employees that were being payrolled
- 12 there?
- 13 A. Yes, sir.
- 14 Q. Did you keep those employees there after you got that
- 15 response from him?
- 16 A. Yes, sir.
- 17 Q. Did you rely on his response in any way in deciding
- 18 whether to keep the employees there?
- 19 A. Yes, sir.
- 20 Q. In what way?
- 21 A. I truly believed, based on my knowledge of what this
- 22 organization was doing, and that they truly had a contract
- in place, that I felt that I was given a reasonable
- 24 explanation as to why they didn't have funds yet available
- 25 to pay these invoices.

- 1 Q. Did you ever make any attempts to contact David
- 2 Banks?
- 3 A. Yes, I did.
- 4 Q. Do you recall whether you were ever able to reach him
- 5 -- let's start with the telephone. Did you try to reach
- 6 him on the telephone?
- 7 A. I did try to reach him on the telephone. To my best
- 8 recollection, all I ever got was voicemail. I don't
- 9 recall that I ever actually talked to David Banks.
- 10 Q. Was there ever an occasion when you would leave a
- 11 message for David Banks and get a response from a
- 12 different person?
- 13 A. Ken may have called me back based on that before. I
- 14 do know that I started -- I got at least a response via
- 15 e-mail from David Banks at one point in time.
- 16 Q. Okay. Let me ask you to look at what is marked for
- identification as Government Exhibit 376.02 -- I am sorry,
- 18 376.01.
- 19 A. Okay.
- 20 O. What is that?
- 21 A. Basically, the very top portion of it is me
- 22 responding back to the legal counsel at Staffmark.
- 23 Because they're questioning, you know, what is happening
- 24 with the collection process. And I basically stated that
- 25 I would forward any responses I got from IRP to them as to

- 1 how I was doing with the collection response. I had
- 2 e-mailed David Banks basically to say, any updates on
- 3 payment?
- 4 THE COURT: Mr. Kirsch, lay the foundation. Have
- 5 it admitted before she testifies any further as to the
- 6 contents.
- 7 MR. KIRSCH: Yes, Your Honor. Sorry.
- 8 Q. (BY MR. KIRSCH) Without talking about the contents of
- 9 the messages here --
- 10 A. Okay.
- 11 Q. -- were these messages that involved you?
- 12 A. Yes.
- 13 Q. Who were the other parties to the messages?
- 14 A. David Banks, with IRP, and Patrick McAlpine, legal
- 15 counsel for Staffmark.
- 16 Q. And did these messages pertain to the collection
- 17 activity that you were engaged in with IRP?
- 18 A. Yes, sir.
- 19 Q. And are these -- is this an accurate copy of those
- 20 e-mails that were exchanged during that time?
- 21 A. Yes, sir.
- MR. KIRSCH: Your Honor, I would move to admit
- 23 Government Exhibit 376.01.
- 24 THE COURT: Any objection?
- MR. ZIRPOLO: No objection.

- 1 THE COURT: Exhibit 376.01 will be admitted and,
- 2 yes, you may publish.
- 3 (Exhibit No. 376.00 is admitted.)
- 4 MR. KIRSCH: Thank you, Your Honor.
- 5 Can we start, please, with page 2 of that exhibit.
- 6 Can you enlarge the bottom half, please?
- 7 Q. (BY MR. KIRSCH) All right. Ms. Olson, can you see
- 8 that on your screen now?
- 9 A. Yes, sir.
- 10 Q. And this message came from who?
- 11 A. David Banks.
- 12 Q. What is the date on it?
- 13 A. November 18, 2004.
- 14 Q. Do you recall whether or not people were still being
- 15 payrolled by this time?
- 16 A. Yes.
- 17 Q. All right. And the information that's in the
- 18 paragraph at the bottom of the screen now that begins,
- 19 "Here is a little history on our company," was that
- 20 consistent with the information that you had gotten from
- 21 Mr. Harper before?
- 22 A. That is correct, yes.
- 23 Q. How did you understand the -- how did you understand
- 24 the meaning of the phrase, "We are the solution of choice
- 25 for initiatives with the Department of Homeland Security

- 1 and the Department of Justice."
- 2 A. My interpretation of that was that they had contracts
- 3 with the DHS and the DOJ.
- 4 MR. KIRSCH: If we can now scroll up on that,
- 5 please, and enlarge that next message. Please start up
- 6 there.
- 7 Q. (BY MR. KIRSCH) Is that date accurate, as far as you
- 8 know, that is on the screen now, Ms. Olson?
- 9 A. Yes.
- 10 Q. Approximately two months after the previous e-mail?
- 11 A. Yes.
- 12 Q. And you indicated there that you hadn't gotten any
- 13 returned phone calls in the last two weeks?
- 14 A. Correct.
- 15 Q. I take it you had been making calls?
- 16 A. Correct.
- 17 Q. If we go, then, to the bottom of page 1, and start
- 18 with where it says, "Original Message" there. Is this the
- 19 response that you received to that message?
- 20 A. Yes.
- 21 Q. Had you requested at some point a meeting with
- 22 Mr. Banks?
- 23 A. I actually offered to take him to lunch to see if we
- 24 could get it resolved.
- 25 Q. All right. And that's the context for the response

- 1 about the lunch meeting and not providing additional
- 2 information?
- 3 A. Yes.
- 4 Q. Did IRP satisfy its debt with your company in the
- 5 near future as related to that e-mail?
- 6 A. No, they did not.
- 7 Q. As far as you know, did they ever?
- 8 A. To my knowledge, no.
- 9 Q. Do you know or do you recall what the approximate
- 10 total amount of the outstanding invoices was?
- 11 A. To the best of my recollection, when I was still
- involved in it before I left Staffmark, it was around
- 13 222,000.
- 14 MR. KIRSCH: If I could have one moment, Your
- 15 Honor.
- 16 Thank you very much, Ms. Olson.
- 17 THE WITNESS: You are welcome.
- 18 THE COURT: Mr. Banks, you may proceed.
- 19 MR. BANKS: Thank you.
- 20 CROSS-EXAMINATION
- 21 BY MR. BANKS:
- Q. Ms. Olson, you just testified that you came to the
- 23 office of IRP.
- 24 A. Yes, sir.
- 25 Q. And who did you say you met with?

- 1 A. Ken Harper.
- 2 Q. Did you meet with anyone else?
- 3 A. The other five people we were payrolling, yes, sir.
- 4 Q. You didn't meet with any other executives at IRP?
- 5 A. Not to my recollection, no.
- 6 Q. Can you explain -- now, the Government presented a
- 7 Service Agreement that was signed by Mr. Stewart, and a
- 8 personal guaranty that was signed by Mr. Banks. It is
- 9 your testimony that when you came to the office, you never
- 10 met with either of those people during your meeting there.
- 11 You did mention you wanted to wrap up the whole
- 12 transaction at that particular point in time.
- 13 A. That is correct. I left the contract and credit
- 14 application with Ken Harper.
- 15 Q. Okay. Now, how did you receive that application back
- 16 to you?
- 17 A. I would imagine they either e-mailed it or faxed it
- 18 back to me, because I only went to the office one time.
- 19 Q. Okay. Now, I want to ask you a question. You said
- 20 you were uncertain whether or not you ran a credit check
- 21 on IRP Solutions.
- 22 A. Correct.
- 23 Q. What was Staffmark's general policy with extending
- 24 credit to a company?
- 25 A. Typically, quite honestly, we would run the reference

- 1 checks. But for a payrolling aspect, with a personal
- 2 guaranty, and in light of the fact that I felt that they
- 3 had a contract with the federal government, I wasn't
- 4 really concerned about being paid, quite honestly.
- 5 Q. Honestly, Ms. Olson, is a contract -- let me ask you
- 6 this. Is the business dealings of a particular company,
- 7 whether they work with a corporate customer, a government
- 8 customer, is that really a decision that Staffmark makes
- 9 to do business? Is it what they would consider?
- 10 A. I am not sure I understand the question.
- 11 Q. Do you use the company's credit profile to make a
- 12 determination on whether to proceed with doing business,
- or do you just -- or do you just evaluate the customer
- 14 based on the line of business they might be in?
- 15 A. Quite honestly, it is a decision made by the branch
- 16 manager. It is a judgment call.
- 17 Q. So --
- 18 MR. BANKS: Your Honor, I would like for Ms. Olson
- 19 to review credit profiles submitted to her company.
- THE COURT: For what purpose?
- 21 MR. BANKS: She said that she is uncertain if she
- 22 actually -- they actually did a credit review. I would
- 23 like her to refresh her recollection.
- 24 THE COURT: So is this a report that was prepared?
- MR. BANKS: Yes.

- 1 THE COURT: Have it marked for identification.
- 2 MR. KIRSCH: Can I see it, as well, Your Honor?
- 3 THE COURT: Yes. I am sorry.
- 4 MR. BANKS: May we have a moment, Your Honor?
- 5 THE COURT: You may.
- 6 MR. KIRSCH: I have no objection, Your Honor.
- 7 THE COURT: All right. Have it marked for
- 8 identification.
- 9 COURTROOM DEPUTY: Defense Exhibit 332.
- 10 THE COURT: All of the other numbers we have for
- 11 identification, the last one was 344. So it should be
- 12 345, I believe, to stay in line with where we started.
- 13 COURTROOM DEPUTY: Defendants' Exhibit 345.
- MR. BANKS: May I proceed, Your Honor?
- THE COURT: You may.
- 16 Q. (BY MR. BANKS) If you would look at the highlighted
- 17 sections on there.
- 18 A. Okay.
- 19 Q. Specifically, on the Experian credit report?
- 20 MR. KIRSCH: Objection to talking about the
- 21 subject.
- 22 THE COURT: You are using this solely to refresh
- 23 recollection of whether there was a credit check.
- MR. BANKS: I understand, Your Honor.
- 25 THE COURT: So ask her if that refreshes her

- 1 recollection.
- Q. (BY MR. BANKS) Does that refresh your recollection?
- 3 A. I have never seen this before.
- 4 Q. You have never seen that before.
- Now, you did provide -- before I move on to that,
- 6 you did provide a chronology of events that took place to
- 7 the FBI when they contacted you; is that correct?
- 8 A. Yes, sir.
- 9 Q. And all documentation that you had associated with
- 10 IRP, you provided to the Government at that time; is that
- 11 correct?
- 12 A. I didn't personally provide it. I was no longer
- 13 employed with Staffmark at that time.
- 14 Q. Okay. Now, did -- according to that credit report,
- did Staffmark run a credit report? Run a credit check?
- 16 MR. KIRSCH: Objection, Your Honor, lack of
- 17 foundation.
- 18 THE COURT: If you know.
- 19 THE WITNESS: Could you repeat the question?
- 20 Q. (BY MR. BANKS) You had a chance to refresh your
- 21 recollection; correct?
- 22 A. Yes. To refresh my memory. I don't recall if we ran
- 23 a credit check or not.
- 24 MR. BANKS: Okay. One moment, Your Honor.
- 25 O. (BY MR. BANKS) Ms. Olson, is that document

- 1 consistent with the type of credit check that Staffmark
- 2 would usually receive?
- 3 A. I don't know if our corporate offices obtain these
- 4 typically. These weren't sent to the branch office.
- 5 Q. So you have no knowledge of whether or not -- I will
- 6 clarify that -- whether or not Staffmark ran a credit
- 7 check on IRP Solutions?
- 8 A. That's true. I am not certain if that was done or
- 9 not.
- 10 Q. You cannot testify to that, then.
- 11 Let's move on. Now, in your -- you have been in
- 12 the staffing industry for how long?
- 13 A. For 20 years.
- 14 Q. And if a person signs a personal guaranty, what does
- 15 that indicate to you?
- 16 A. That indicates to me that if for any reason that the
- 17 company goes bankrupt, goes out of business, whatever the
- 18 reason might be, that the company, meaning Staffmark, has
- 19 the right to go after that person individually to collect
- 20 their debt. That is the interpretation of that contract.
- 21 Q. Okay. Would you agree that a person signing a
- 22 personal guaranty is putting his own neck on the line?
- 23 A. Yes.
- 24 Q. And his own credit on the line?
- 25 A. Yes.

- 1 Q. At such time -- when did you turn this over to
- 2 collections?
- 3 A. Honestly, I don't recall the date that it got turned
- 4 over to collections.
- 5 Q. Do you recall any sort of time frame; 20 days, 10
- 6 days, 2 weeks?
- 7 A. No. It had gone out there awhile.
- 8 Q. What do you mean, "It had gone out there awhile"?
- 9 A. It had been a couple months before corporate
- 10 contacted me and said, Kathy, we have no payment on this,
- 11 we need to start collection activity.
- 12 Q. Okay. You say you are the branch manager, but you
- 13 are not aware of any credit policy, whatsoever, that
- 14 Staffmark has; correct?
- 15 A. No. What I am saying is -- I don't know if corporate
- is required to do it or the branch is required to do it.
- 17 I mean, it's 6 years ago. My company is totally different
- 18 now. So I am not going to sit here and state I am
- 19 absolutely certain of the credit policy of Staffmark,
- 20 because I don't recall.
- 21 Q. How long did you work for Staffmark?
- 22 A. The last juncture was for 2 years.
- 23 Q. And in all that time, over a 2-year period, you did
- 24 not have occasion to interface with corporate on a
- 25 credit -- some sort of credit review?

- 1 A. I am not saying that. I am saying I don't recall who
- 2 ran the credit, whether it was the branch's responsibility
- 3 or the corporate office's responsibility.
- 4 Q. But do you remember running credit checks or ever
- 5 receiving a credit check, for that matter, in the 2 years
- 6 you were branch manager?
- 7 A. I don't recall.
- 8 Q. Okay. Now, I want to take your attention back to
- 9 Government Exhibit 376.01.
- 10 A. Okay.
- 11 MR. BANKS: Your Honor, can we publish 376.01
- 12 again?
- THE COURT: You may.
- 14 Q. (BY MR. BANKS) I will go ahead and ask you a
- 15 question. When you contacted Mr. Banks regarding
- 16 collection activities -- according to the Government's
- 17 exhibit, it was on November 18, 2004 -- Mr. Banks
- 18 responded to your communication.
- 19 A. Okay.
- 20 Q. Did he provide you just an overall history on his
- 21 company?
- 22 A. I am not sure I understand the question.
- 23 Q. Is that what -- that reading of his e-mail just an
- overall history on the company? If you go to the first
- 25 page.

- 1 A. I am sorry, go ahead.
- 2 Q. I am sorry. You can respond.
- 3 A. On page 2 of the document, he is giving me a
- 4 background based on their actual solution; CILC solution,
- 5 due diligence with the DHS. That they were technically
- 6 aligned to be able to -- I mean, basically, "To our
- 7 surprise, CILC Solution was so tightly aligned with their
- 8 conceptual vision, it appeared they had literally
- 9 plagiarized our intellectual capital."
- 10 He goes to say that they had numerous meetings with
- 11 the DHS, other federal, state and local agencies. "The
- 12 response is the same across all agencies; IRP Solutions
- has by far developed the most comprehensible investigative
- 14 solution they have ever seen."
- 15 Q. Would you say that from reading that, it is your
- 16 opinion that Mr. Banks believes in their product and what
- 17 they are doing?
- 18 MR. KIRSCH: Objection, lack of foundation.
- 19 THE COURT: Calls for -- yes, sustained.
- Q. (BY MR. BANKS) What is your opinion of that e-mail?
- 21 A. My opinion of that is that he is re-affirming what I
- 22 was already told; that they have contracts; federal
- 23 government contracts.
- 0. And where does he mention a contract in that
- 25 communication?

- 1 A. The specific word "contract"?
- 2 O. Yes.
- 3 A. He doesn't.
- 4 Q. So if Mr. Banks believes theirs is the solution of
- 5 choice, and articulates that -- let me withdraw that.
- 6 Would you agree Mr. Banks is fairly articulate in
- 7 this e-mail and fairly detailed?
- 8 A. Yes.
- 9 Q. Okay. And if there is no mention of a contract, how
- 10 do you ascertain from that that there was a contract?
- 11 A. I quess I interpreted it in the last paragraph on
- 12 page 3, where it says, "I have attached a couple of
- 13 articles from the federal government on the business we
- 14 are engaged in."
- 15 Q. Go to the second page where it says "Our company."
- 16 The paragraph starts "Our company."
- 17 A. On the second page of his response, sir, is that what
- 18 you mean? Actually, page 3 of the document?
- 19 Q. Yes.
- 20 A. Okay.
- 21 Q. Are you there?
- 22 A. Yes, sir.
- 23 Q. If you go down to where it says "Revenues," about the
- 24 fourth sentence.
- 25 A. Yes, sir.

- 1 Q. What exactly does that say?
- 2 A. It says, "Revenues are to be realized in excess of
- 3 \$70 million over the next 12 months from four
- 4 opportunities at the federal, state and local law
- 5 enforcement areas." Which, to me, implies they are going
- 6 to be receiving funds in order to be able to pay their
- 7 debt. That is my perception of this article.
- 8 Q. Can you read on further?
- 9 A. "We are very close to resolving our cash flow
- 10 situation through the closing of one of the contracts or
- 11 negotiating satisfactory terms with new investors."
- 12 Q. Okay. So does that indicate a contract in place to
- 13 you?
- 14 A. No. But the next sentence does.
- 15 Q. Go ahead.
- 16 A. "We fully expect to start satisfying invoices within
- 17 the next few weeks before we get too entrenched into the
- 18 holiday season."
- 19 Q. How does that indicate a contract to you?
- 20 A. I guess, in my opinion, based on my perception of how
- 21 I read this, is that they believe that they are going to
- 22 realize revenue in the amount of 70,000 (sic), based on
- 23 prior discussions that we had with your organization, and
- 24 they feel they can satisfactorily pay their debts before
- 25 the holiday season. That is how I interpret that.

- 1 Q. So that is your interpretation?
- 2 A. Yes, sir.
- 3 Q. You cannot speak to what Mr. Banks was thinking when
- 4 he wrote that e-mail, correct?
- 5 A. No. Because I never have personally spoken to him.
- 6 So it is all about interpretation.
- 7 O. You have never personally spoken to Mr. Banks?
- 8 A. To my knowledge, I have never personally spoken to
- 9 Mr. Banks.
- 10 Q. Now, the Government referred you to another e-mail
- 11 two months later?
- 12 A. Uh-huh.
- 13 Q. Are you aware of any communication between your legal
- 14 counsel, Mr. McAlpine, between those dates?
- 15 A. To my knowledge and recollection, no. It could or
- 16 could not have happened. I am not certain.
- 17 Q. If Mr. McAlpine had reached out to Mr. Banks,
- 18 obviously you would not have known that, and your
- 19 communication -- you were not communicating with
- 20 Mr. Alpine once it gets turned over to collections; is
- 21 that correct?
- 22 A. No. What I am saying is I don't recall whether or
- 23 not there was any other communication.
- 24 MR. BANKS: Your Honor, I would like to provide
- 25 Ms. Olson with a letter from Mr. McAlpine, their legal

- 1 counsel.
- THE COURT: What is the relevance of this letter?
- 3 MR. BANKS: Ms. Alpine, (sic) through her -- the
- 4 government testimony, has indicated that I did not contact
- 5 her. There was no contact between Staffmark and IRP for
- 6 two months, indicating that there was absolutely no --
- 7 THE COURT: So this is essentially communication to
- 8 Staffmark?
- 9 MR. BANKS: This is from Staffmark.
- 10 THE COURT: Does it show you communicating to them?
- 11 MR. BANKS: No, it does not, Your Honor.
- 12 THE COURT: Then how is it relevant?
- MR. BANKS: Because he communicated to us, and it
- 14 had been turned over to collections at that particular
- 15 time. And Ms. Olson did not have knowledge of what was
- 16 going on between credit and collections.
- 17 THE COURT: How is that relevant to this case?
- 18 MR. BANKS: It is relevant, Your Honor, because the
- 19 Government has asserted that not only has IRP not
- 20 responded, but at least --
- 21 THE COURT: Did IRP respond to that letter?
- MR. BANKS: Yes, but it's not in this document.
- 23 THE COURT: Mr. Kirsch, have you seen this
- 24 document?
- MR. KIRSCH: I have, Your Honor. We actually had

- 1 it marked as a Government exhibit. If Mr. Banks wants to
- 2 admit it, we have no objection. It is 376.02. I think
- 3 Ms. Olson already has it in front of her.
- 4 THE COURT: 376.02.
- 5 MR. BANKS: Thank you.
- 6 THE COURT: Do you wish to have 376.02 admitted?
- 7 MR. BANKS: Yes, Your Honor.
- 8 THE COURT: 376.02 will be admitted.
- 9 (Exhibit No. 376.02 is admitted.)
- 10 Q. (BY MR. BANKS) So, is it safe to say, Ms. Olson, you
- 11 had no knowledge of corporate credit policy while you were
- 12 branch manager at Staffmark? You've testified --
- 13 THE COURT: You have to let her answer.
- MR. BANKS: Okay.
- THE WITNESS: I am saying I don't recall the
- 16 process since it has been almost 6 years.
- 17 Q. (BY MR. BANKS) Is there a standard process that
- 18 branch managers understand the corporate policy of that
- 19 particular company?
- 20 A. Again, I believe I said, based on the discretion of
- 21 the branch manager, we would provide credit applications.
- 22 Sometimes references are checked, sometimes they aren't,
- 23 based on the decision that we make of the business that
- 24 we're going after.
- 25 O. Okay. So there is no set due diligence process by

- 1 Staffmark to ensure the creditworthiness of a particular
- 2 client -- potential client?
- 3 A. Right.
- 4 Q. Okay. I want to take you back to the --
- 5 A. Do I not need 376.02 any more?
- 6 Q. I don't need that any more. -- credit report we just
- 7 provided to you marked Defense Exhibit 345; is that
- 8 correct?
- 9 COURTROOM DEPUTY: Yes.
- 10 Q. (BY MR. BANKS) What is highlighted in yellow on that
- 11 particular credit profile?
- 12 A. What is highlighted is "Action. High risk."
- 13 MR. KIRSCH: Objection, Your Honor. That document
- 14 is not in evidence.
- 15 THE COURT: Sustained.
- 16 MR. BANKS: Your Honor, the defense moves to make
- 17 that document admissible.
- 18 MR. KIRSCH: Objection.
- 19 THE COURT: The problem is, you haven't laid
- 20 foundation. She has never seen this document before.
- 21 MR. BANKS: Okay, Your Honor. Okay.
- I have no further questions.
- 23 THE COURT: Anybody else?
- MR. HARPER: Yes, Your Honor.
- THE COURT: Mr. Harper, you may proceed.

CROSS-EXAMINATION

2 BY MR. HARPER:

1

- 3 Q. Good morning, Ms. Olson.
- 4 A. Good morning.
- 5 Q. Can you explain at the time that you were at
- 6 Staffmark, how Staffmark makes money and drives revenue?
- 7 A. We go out and we pursue business. Or, in the
- 8 situation that a business comes to us, we determine the
- 9 relevance of a good partnership. We put a service
- 10 agreement together based on our ability to fill jobs and
- 11 difficulty of filling them. We establish an agreed upon
- 12 mark-up, get the service agreement signed, and start doing
- 13 business.
- 14 THE COURT: Now, when you give an answer, slow down
- so my court reporter can get it all down. She is good and
- 16 she got it all, but slow down.
- 17 THE WITNESS: I am sorry.
- 18 Q. (BY MR. HARPER) Ms. Olson, is that a standard
- 19 process for qualifying a new client?
- 20 A. When it's not a payroll position. So if I were the
- 21 one to have reached out to IRP Solutions, which was not
- the case, you know, set up an appointment, do the due
- 23 diligence, do the research, find out about the
- 24 organization, and from there we would determine whether or
- 25 not we could have a viable partnership; an agreed upon

- 1 contract.
- 2 Q. Okay. So that process varies from client to client?
- 3 A. Not necessarily, unless it is a payrolling client.
- 4 The payrolling vendor is what we call wage mastering in
- 5 our industry, and is very different.
- 6 Q. Okay. And you were the branch manager; correct?
- 7 A. Yes, sir.
- 8 Q. Okay. Were you also paid commission based off
- 9 placement, whether it be payroll or contracting or staff
- 10 augmentation?
- 11 A. To my recollection, I don't think that there was a
- 12 percentage you had to hit in GP. So, more than likely, I
- 13 probably was paid a commission.
- 14 Q. So you were paid commissions?
- 15 A. I think so.
- 16 Q. Okay. Now, are there any situations when you were at
- 17 Staffmark where you had internal discussions about risk
- 18 versus reward with doing business with a particular
- 19 company?
- 20 A. Meaning risk versus reward on continuing to do
- 21 business or earn commission, is that what you are asking?
- 22 O. No, prior to. Before you engaged a new client.
- 23 A. Again, it is the judgment call of the branch manager.
- 24 And, typically, they are the one out selling the business.
- 25 And so they are the ones that are making the determination

- of whether or not it is a good or bad risk, if you will.
- 2 Q. And you, being the branch manager, it was your call,
- 3 so to speak?
- 4 A. Yes, sir.
- 5 Q. And at the time, just roughly, how many clients would
- 6 you say your company had at the time in 2004, if you can
- 7 recall?
- 8 A. Best guess, we might have at the time been doing
- 9 business with 50 to 70 clients.
- 10 Q. Okay. Now, did you have any documentation of the
- 11 different types of contracts and projects that all your
- 12 clients were involved in at that time?
- 13 A. I'm not sure I understand the question.
- 14 Q. At the time in question, 2004, did you have
- documentation, or did you require documentation of your
- 16 clients of the contracts and the types of projects that
- 17 they were involved in?
- 18 A. Our requirement was to have a service agreement in
- 19 place. And the purpose of that was to safeguard both
- 20 parties of the agreed upon mark-up of the terms and
- 21 conditions of the contract.
- 22 O. Okay. Is it a prerequisite of all of your clients to
- 23 have some type of active contract they are working on
- 24 before you do business with them?
- 25 A. No.

- 1 Q. So, specifically to IRP, you were told that they had
- 2 a government contract?
- 3 A. Yes, sir.
- 4 Q. What type of contract did they have?
- 5 A. To my knowledge, the way they prefaced it with me, is
- 6 that they had a software program that they were working
- 7 on; that they had a contract in place with Homeland
- 8 Security in order to put that program -- software program
- 9 in place.
- 10 Q. I am sorry, Ms. Olson, that is not what I asked. I
- 11 asked what type of contract. You said they had a
- 12 contract. So I am asking you what type of contract did
- 13 they have?
- 14 A. I can't answer that.
- 15 Q. So if you didn't know what type of contract, but you
- 16 just affirmed they had one -- you just said you didn't
- 17 know what type.
- 18 A. Good point. It's how I perceived my conversations
- 19 and the e-mails that I read. Based on that, I felt
- 20 personally that they had, in fact, established a contract
- 21 with Homeland Security.
- 22 O. So your perception was that they had a contract, but
- 23 they did not tell you?
- 24 A. I never saw an actual contract from IRP with Homeland
- 25 Security.

- 1 Q. So you never saw a contract?
- 2 A. No. But why would I ask for it?
- 3 Q. You just stated they told you they had an active
- 4 contract, but you did not want to see that contract?
- 5 A. I didn't say that. I said I don't -- when I start
- doing business with a client, I don't delve in and have
- 7 them verify that they do what they say they are doing.
- 8 May I use an example?
- 9 O. Please.
- 10 A. So a current client that I currently have right now,
- 11 Avago Technologies, a \$2.2 million a year contract, I
- don't go in and ask to see their contracts of what clients
- they are doing business with in order to do business with
- 14 them from Manpower.
- 15 Q. Okay. Are you familiar with the type of contract
- 16 called DOA?
- 17 A. I don't believe so.
- 18 Q. Okay. Are you familiar with a contract called IDIQ?
- 19 A. I don't think so.
- 20 Q. Okay. So your basic understanding of government
- 21 contracts, and the facts you are stating, that you began
- 22 working with IRP based off of that assumption that they
- 23 had a contract, why didn't you feel it important to get
- 24 specifics about that contract?
- 25 A. You know, having worked for the federal government

- 1 prior in my career, I feel like when someone says they
- 2 have a contract with the federal government, I feel pretty
- 3 secure personally, my perception, that bills will get
- 4 paid.
- 5 Q. So you didn't care if the contract was a hundred
- 6 dollars or \$10 million?
- 7 A. But when you look at the e-mail that was presented
- 8 where he stated --
- 9 Q. That is not the question I asked. You didn't care if
- 10 the contract was a hundred dollars or \$10 million?
- 11 A. Yes. That would have mattered to me.
- 12 Q. But you didn't ask the amount of the contract?
- 13 A. No, sir, I did not.
- 14 Q. Okay. So, ultimately, whether a company has a
- 15 contract with the government or is just doing an internal
- 16 project that requires assistance, it doesn't matter to
- 17 you?
- 18 A. Could you repeat that?
- 19 Q. Yes. So whether your company, Staffmark -- or, I am
- 20 sorry, let me rephrase. Whether IRP had a contract with
- 21 the government or was just doing an internal project that
- 22 requires assistance on that project, it doesn't matter to
- 23 you whether they have a contract or working on a project?
- 24 A. I guess my answer to that is I thought they did have
- 25 a contract.

- 1 Q. And you stated earlier they had a contract. Why was
- there no mention in your e-mail communication with
- 3 Mr. Banks that you didn't state IRP told me they had a
- 4 contract?
- 5 A. Can't answer that. I guess it never came up.
- 6 Q. You were never told they had a contract, were you?
- 7 A. Yes. I was told by Ken Harper that they had a
- 8 contract with Homeland Security.
- 9 Q. But you can't recall any specifics of the contract;
- 10 is that correct?
- 11 A. Only that they had a contract with Homeland Security
- developing software. I believe there was even an article
- 13 that was presented to me way back when that stated that
- 14 IRP was working with Homeland Security. I don't know if
- 15 that article is available or not.
- 16 Q. So you would agree that working with an agency and
- 17 having a contract are two different things. Would you
- 18 agree with that?
- 19 A. I would agree with that statement.
- 20 MR. HARPER: No further questions, Your Honor.
- 21 THE COURT: Okay. Anybody else?
- MR. BANKS: No, Your Honor.
- 23 THE COURT: Any redirect?
- MR. KIRSCH: Please, Your Honor.
- 25 Your Honor, could I ask to publish Government

- 1 Exhibit 376.02, please?
- 2 THE COURT: You may.
- 3 REDIRECT EXAMINATION
- 4 BY MR. KIRSCH:
- 5 Q. Ms. Olson, this is the collection -- the letter from
- 6 the attorney that you were referencing; is that right?
- 7 A. Yes, sir.
- 8 Q. This references a total amount due of over \$240,000.
- 9 Do you have any reason to think that that figure is
- 10 incorrect, as opposed to the figure you said before, which
- 11 I think was a little lower?
- 12 A. No. They would have had records at the corporate
- office of every outstanding invoice. I was just giving my
- 14 best guess.
- 15 MR. KIRSCH: Thank you, Special Agent Smith.
- 16 Q. (BY MR. KIRSCH) And, then, when you were being asked
- 17 the questions about the existence of the contract, at one
- 18 point you said, why would I ask to see the contract? Can
- 19 you explain why it is that you didn't feel the need to see
- 20 the actual contract?
- 21 A. I mean, based on my conversations with Ken Harper on
- 22 what they were doing and the product that they were
- 23 building, you know, Homeland Security is real and existing
- today, and if the statement of we are working on a
- 25 software program for Homeland Security, I felt very

- 1 confident that there was a contract in place, and that
- 2 they would be able to pay their bills accordingly. That
- 3 was my interpretation of that.
- 4 Q. Did you have any -- were you making any assumptions
- 5 at that time about whether or not Mr. Harper was being
- 6 truthful with you?
- 7 A. I would have no reason to think he wasn't.
- 8 Q. When you generally do business with clients, like the
- 9 ones that you described, do you generally assume that your
- 10 clients are giving you accurate information?
- 11 A. Yes, sir.
- 12 MR. KIRSCH: Thank you, Ms. Olson.
- 13 THE COURT: All right. May this witness be
- 14 excused?
- MR. KIRSCH: Yes, please.
- 16 THE COURT: Thank you very much, Ms. Olson, you are
- 17 excused.
- 18 THE WITNESS: Thank you.
- 19 THE COURT: How long will the next witness take?
- 20 MR. KIRSCH: Your Honor, I expect a similar amount
- 21 of time to Ms. Olson.
- 22 THE COURT: Why don't we go ahead and take a short
- 23 break now, as opposed to having to wait until that later
- 24 time. We will be in recess until 10:25.
- 25 (A break is taken from 10:09 a.m. to 10:28 a.m.)

- 1 (The following is had in open court, outside the
- 2 hearing and presence of the jury.)
- 3 THE COURT: All right. Anything that needs to be
- 4 brought to my attention?
- 5 MR. KIRSCH: No, Your Honor.
- 6 THE COURT: All right. Ms. Barnes, would you
- 7 please bring in the jury.
- 8 (The following is had in open court, in the hearing
- 9 and presence of the jury.)
- 10 THE COURT: You may be seated.
- 11 Government may call its next witness.
- MS. HAZRA: Thank you, Your Honor. The Government
- 13 calls Susan Slakey.
- 14 COURTROOM DEPUTY: Your attention, please.
- 15 SUSAN SLAKEY
- having been first duly sworn, testified as follows:
- 17 COURTROOM DEPUTY: Please be seated.
- 18 Please state your name, and spell your first and
- 19 last names for the record.
- 20 THE WITNESS: Susan Slakey. That's S-U-S-A-N
- 21 S-L-A-K-E-Y..
- 22 **DIRECT EXAMINATION**
- 23 BY MS. HAZRA:
- Q. Good morning, Ms. Slakey.
- 25 A. Good morning.

- 1 Q. Where are you currently employed?
- 2 A. ESG Consultants.
- 3 Q. And how long have you been with ESG?
- 4 A. I started with ESG in 1997.
- 5 Q. If you could just make sure you keep your voice up so
- 6 everybody can hear you.
- 7 A. Okay.
- 8 Q. What is your position with ESG?
- 9 A. Director of corporate services.
- 10 Q. And how long have you been the director?
- 11 A. Since 2003.
- 12 Q. Where are you located?
- 13 A. Santa Clara, California.
- 14 Q. Is that where the main office of ESG is?
- 15 A. It is.
- 16 O. What kind of business is ESG?
- 17 A. IT consulting and staffing services.
- 18 Q. What kind of staffing services does ESG provide?
- 19 A. Information technology.
- 20 Q. I would like to turn your attention to 2004.
- 21 A. Okay.
- 22 O. At some point in time did you become aware of a
- 23 potential business opportunity with IRP?
- 24 A. I did.
- 25 Q. What was your understanding of the business

- 1 opportunity with IRP Solutions?
- 2 A. They had a project that they wanted ESG to support
- 3 them with by bringing in a consultant to do some technical
- 4 work for them.
- 5 Q. Based on this, did you follow up with IRP?
- 6 A. Yes.
- 7 Q. Who did you speak with?
- 8 A. David Banks.
- 9 Q. Did Mr. Banks tell you his connection to the company?
- 10 A. He did.
- 11 O. What was that?
- 12 A. CEO.
- 13 Q. You did follow up with him on telephone, I suspect?
- 14 A. Yes.
- 15 Q. And in the course of this conversation, did Mr. Banks
- 16 tell you what kind of work IRP did?
- 17 A. They were developing software for law enforcement.
- 18 Q. Did Mr. Banks identify specific law enforcement
- 19 agencies?
- 20 A. Yes.
- 21 O. And what were those?
- 22 A. Homeland Security, FBI and police.
- 23 Q. Did Mr. Banks tell you what they wanted in terms of
- 24 staffing needs?
- 25 A. Yes.

- 1 O. And what did he say?
- 2 A. The services of Kendrick Barnes.
- 3 Q. And what was your understanding, based on what
- 4 Mr. Banks told you, what Mr. Barnes was going to do?
- 5 A. Some technical work.
- 6 Q. In addition to speaking with Mr. Banks, did you
- 7 request additional information concerning IRP's financial
- 8 situation?
- 9 A. Yes.
- 10 Q. And what kind of information did you request?
- 11 A. The completion of our credit reference form.
- 12 Q. And who did you ask to do that?
- 13 A. David Banks.
- 14 Q. What was Mr. Banks' reaction when you asked him that?
- 15 A. His initial reaction was that he did not want to
- 16 provide information -- financial information, because his
- 17 investors would not want to provide that information.
- 18 After some discussion, eventually he completed the form,
- 19 but asked that we not follow up in contacting the people.
- 20 Q. Did he tell you why he didn't want you to follow up
- 21 to contact the people?
- 22 A. He said because he didn't want -- the investors did
- 23 not want to provide the information; didn't want it to be
- 24 public.
- 25 O. Did you honor his request to keep his investors

- 1 non-public?
- 2 A. Yes, we did.
- 3 Q. Did Mr. Banks also supply references at your request?
- 4 A. Yes.
- 5 O. Were those references related to IRP Solutions?
- 6 A. These were business references of theirs that IRP
- 7 Solutions had done business with.
- 8 Q. Do you remember the references that Mr. Banks
- 9 provided?
- 10 A. I remember one was a Demetrius Harper, and another
- 11 was Sylvia McGhee.
- 12 Q. Do you remember the companies that were associated
- 13 with either of those individuals?
- 14 A. Demetrius Harper was DHK or DKH Enterprises. And I
- don't remember Ms. McGhee, but it is on the form.
- 16 Q. In addition to getting the credit reference
- 17 information and references, did you take additional steps
- 18 to find out more information about IRP's business?
- 19 A. Yes.
- 20 O. And what were those?
- 21 A. The two owners of ESG and I went on the internet and
- 22 went onto IRP Solutions' website and confirmed on there
- 23 that there was all sorts of information about law
- 24 enforcement work. They were supporting police
- departments, and they had a contract with Homeland

- 1 Security.
- 2 Q. Based on all of this information, did you decide to
- 3 go into business with IRP?
- 4 A. We did.
- 5 Q. Was this decision consistent with ESG's normal
- 6 policy?
- 7 A. No, it was not.
- 8 Q. Why was it not?
- 9 A. ESG has a policy of not working with start-ups.
- 10 Q. Why did you make an exception in IRP's case?
- 11 A. Because after information provided by Mr. Banks, and
- 12 the information that we saw on the internet, it seemed
- very credible that they did, in fact, have law
- 14 enforcement, Homeland Security, government contracts, and
- they would have the funding necessary to pay us.
- 16 Q. I would like to show you what has been marked for
- 17 identification as Government Exhibit 130.01. Do you
- 18 recognize that document?
- 19 A. I do.
- 20 Q. What is this document?
- 21 A. This is ESG's client agreement.
- 22 O. Who is the client agreement between?
- 23 A. ESG Consulting and IRP Solutions.
- 24 MS. HAZRA: Your Honor, I ask that Government
- 25 Exhibit 130.01 be admitted.

- 1 THE COURT: Any objection?
- 2 MR. ZIRPOLO: No objection, Your Honor.
- THE COURT: 130.01 will be admitted.
- 4 (Exhibit No. 130.01 is admitted.)
- 5 MS. HAZRA: May it be published?
- 6 THE COURT: It may.
- 7 MS. HAZRA: Thank you, Your Honor.
- 8 Special Agent, if you could go to the second page,
- 9 and highlight the bottom signature area.
- 10 Q. (BY MS. HAZRA) The date there, does that accurately
- 11 reflect the time in which ESG entered into a contract with
- 12 IRP?
- 13 A. Yes, it does.
- 14 Q. And signature there for ESG Consulting, who is that
- 15 individual?
- 16 A. Sal Safi.
- 17 Q. Who is that?
- 18 A. Owner and CEO.
- 19 Q. Who signed for IRP Solutions?
- 20 A. David Banks.
- 21 MS. HAZRA: Thank you Special Agent.
- 22 O. (BY MS. HAZRA) If you could please look what has
- 23 been marked for identification purposes as Government's
- 24 Exhibit 130.02. Do you recognize 130.02?
- 25 A. I do.

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- 1 0. What is that document?
- 2 A. This is a statement of work.
- 3 Q. Between whom?
- 4 A. Between IRP Solutions and ESG Consulting.
- 5 MS. HAZRA: Your Honor, I ask that Government's
- 6 Exhibit 130.02 be made admissible.
- 7 THE COURT: Any objection?
- 8 MR. BANKS: No objection, Your Honor.
- 9 THE COURT: 130.02 will be made admissible.
- 10 (Exhibit No. 130.02 is found admissible.)
- 11 Q. (BY MS. HAZRA) Last, if you could please look at
- 12 what has been marked for identification purposes as
- 13 Government Exhibit 130.03. Do you recognize that
- 14 document?
- 15 A. I do.
- 16 O. What is this document?
- 17 A. This is a temporary employment agreement between ESG
- 18 Consulting and Kendrick Barnes.
- MS. HAZRA: I would ask 130.03 be admitted.
- 20 THE COURT: Any objection?
- 21 MR. ZIRPOLO: No objection.
- THE COURT: 130.03 will be admitted.
- 23 (Exhibit No. 130.03 is admitted.)
- 24 MS. HAZRA: Your Honor, may it be published?
- THE COURT: Yes, it may.

- 1 MS. HAZRA: If you could highlight just that first
- 2 page there.
- 3 Q. (BY MS. HAZRA) Does this agreement memorialize the
- 4 -- does this document memorialize the agreement between
- 5 ESG and Kendrick Barnes?
- 6 A. It does.
- 7 Q. Do you see his name there under "Employee
- 8 Information"?
- 9 A. Yes.
- 10 Q. Whose employee was Mr. Barnes in this arrangement?
- 11 A. He was an employee of ESG Consultants.
- 12 Q. How does that work?
- 13 A. ESG hired him as a W2 employee, which means we were
- 14 responsible for paying him, for paying all payroll taxes
- 15 and statutory insurance and taxes on him. For all intents
- and purposes, he was employed by ESG.
- 17 O. There is a "Client Information" here of IRP
- 18 Solutions. What is that information?
- 19 A. That is the client that our employee, Kendrick
- 20 Barnes, was asked to support.
- 21 MS. HAZRA: And if you could just turn to the
- 22 second page, Special Agent. Just highlight the signature
- line.
- 24 Q. (BY MS. HAZRA) Again, is that Kendrick Barnes'
- 25 signature on the right-hand side?

- 1 A. I believe so, yes.
- 2 Q. Who is the other signature?
- 3 A. John Landau. He was the account manager and
- 4 recruiter for ESG Consulting who handled Mr. Barnes.
- 5 Q. In this arrangement between Mr. Barnes and ESG, who
- found Mr. Barnes, so to speak, to work for IRP?
- 7 A. Well, the recruiter that he worked with was John
- 8 Landau.
- 9 Q. Was it your understanding that IRP suggested him or
- 10 Mr. Landau independently found Mr. Barnes, if you know?
- 11 A. What I was told by Mr. Landau --
- 12 Q. And I don't want you to tell me what he told you.
- 13 At the time that Mr. Barnes entered this employment
- 14 contract with ESG, did you have any knowledge of a
- personal relationship between Mr. Barnes and Mr. Banks?
- 16 A. No, I did not.
- 17 O. And at the time that Mr. Barnes entered into this
- 18 employment contract with ESG, did you have any knowledge
- 19 that Mr. Barnes had worked for IRP previously with other
- 20 staffing companies?
- 21 A. No.
- 22 O. And would that fact have caused you some concerns?
- 23 A. Absolutely, yes.
- Q. Why is that?
- 25 A. Because we would only have an employee who is doing

- 1 work for us, and not for someone else at the same time.
- 2 It wouldn't be practical.
- 3 Q. Okay. That is if you had known that he was working
- 4 for another company at the same time he was working for
- 5 ESG?
- 6 A. That's correct.
- 7 O. Did you have knowledge that at the time that you
- 8 employed Mr. Barnes to work at IRP, he had previously
- 9 worked at IRP for other staffing companies?
- 10 A. No, I did not.
- 11 Q. Would that fact have caused you any concern?
- 12 A. It would have made me very curious. I would have
- wanted more information about why.
- 14 Q. And would you have wanted to know the knowledge of
- 15 whether or not Mr. Barnes had a personal relationship with
- 16 IRP and Mr. Banks?
- 17 A. Yes.
- 18 Q. And why is that?
- 19 A. Because it's -- it is outside the normal course of
- 20 business.
- 21 Q. And how does Mr. Barnes keep track of his time for
- 22 ESG, the time he is working at IRP?
- 23 A. He completed a time sheet on a weekly basis and had
- it approved by the manager, confirming the work was done.
- 25 Then he faxed that time sheet to our office in California.

- 1 Q. And why does it require the manager to approve the
- 2 time sheet?
- 3 A. By approving the time sheet, the manager is
- 4 authorizing -- is confirming the work is done and
- 5 authorizing us to bill them for it, and confirming that
- 6 they approved that charge.
- 7 O. So ESG bills the client based on the hours worked?
- 8 A. Yes.
- 9 Q. Does ESG bill directly that amount, or does ESG add
- something to that amount that they bill the client?
- 11 A. The total amount ESG bills the client is the amount
- 12 we have to pay the employee, plus the amount that we have
- to add in for statutory payroll costs, insurance;
- 14 payrolling costs in general, as well as a profit for the
- 15 company.
- 16 Q. If you could please look at what has been marked for
- 17 identification purposes as Government's Exhibit 131. Do
- 18 you recognize Government's Exhibit 131?
- 19 A. I do.
- 20 Q. What is 131.00?
- 21 A. These are time sheets from Kendrick Barnes for the
- 22 hours that he billed for IRP Solutions.
- 23 Q. And are the dates -- the week reflected there
- 24 consistent with the weeks that Mr. Barnes worked at IRP
- 25 Solutions for ESG Consulting?

- 1 A. Yes, they are.
- MS. HAZRA: Your Honor, I would ask that
- 3 Government's Exhibit 131.00 be admitted.
- 4 THE COURT: Any objection?
- 5 MR. BANKS: No objection, Your Honor.
- 6 THE COURT: Exhibit 131.00 will be admitted, and it
- 7 may be published.
- 8 (Exhibit No. 131.00 is admitted.)
- 9 MS. HAZRA: Thank you, Your Honor.
- 10 Special Agent Smith, if you could highlight just
- 11 the text portion of that to make it easier to see.
- 12 Q. (BY MS. HAZRA) If you could describe this for the
- 13 jury, the various entries here.
- 14 A. Okay. Certainly. Well, you see his name is at the
- 15 top. The employee puts their name at the top. And then
- 16 at the end of each week, they input -- they list all of
- 17 the hours they worked for the particular project. Then,
- 18 the employee who is doing the work signs their consultant
- 19 signature, again, confirming that that is correct.
- 20 And then the employee has his manager at the job
- 21 site -- in this case, it was Mr. Barnes at IRP, I believe,
- 22 although looking at this here, this could possibly have
- 23 been Mr. Zirpolo's signature, I am not sure. But someone
- 24 signed this particular one on behalf of IRP Solutions
- confirming that, yes, this is accurate, that Mr. Barnes

- 1 did, in fact, work the hours.
- 2 MR. BANKS: Objection Your Honor, she cannot
- 3 reasonably read that that is Mr. Zirpolo's signature.
- 4 THE COURT: Sustained.
- 5 Q. (BY MS. HAZRA) Do you know, based on your review of
- 6 the records for ESG, who was the supervisor of Mr. Barnes'
- 7 hours?
- 8 A. Mr. Zirpolo.
- 9 MS. HAZRA: And, Special Agent, if you could go to
- 10 page 6.
- 11 Q. (BY MS. HAZRA) And, Ms. Slakey there you can see
- some overtime hours listed; is that right?
- 13 A. Yes.
- 14 Q. Does ESG require approval for overtime hours, as
- 15 well?
- 16 A. Yes.
- 17 Q. And the client has to approve those hours?
- 18 A. Yes.
- 19 MS. HAZRA: Thank you, Special Agent.
- 20 Q. (BY MS. HAZRA) Did ESG Consulting pay Mr. Barnes for
- 21 the hours he worked?
- 22 A. Yes.
- 23 Q. If you could please look at what has been marked for
- 24 identification purposes as Government's Exhibit 133. Do
- you recognize Government's Exhibit 133?

- 1 A. I do.
- 2 O. What is that?
- 3 A. This is a copy of a payroll report. And this
- 4 particular page is the payroll record of what Mr. Barnes
- 5 was paid.
- 6 MS. HAZRA: I would ask that Government's Exhibit
- 7 133.00 be made admissible.
- 8 THE COURT: Any objection?
- 9 MR. ZIRPOLO: No objection.
- 10 THE COURT: Exhibit 133.00 is made admissible.
- 11 (Exhibit No. 133.00 is found admissible.)
- 12 Q. (BY MS. HAZRA) Ms. Slakey, you were previously
- describing that after you receive the time cards, they
- 14 bill, in this case, IRP; is that right?
- 15 A. That's right.
- 16 Q. Could you please look at what has been marked for
- 17 identification purposes as Government's Exhibit 5. What
- is Government's Exhibit 5?
- 19 A. It is an invoice from ESG Consulting to IRP Solutions
- 20 for the work performed by Kendrick Barnes.
- 21 Q. Is it tied to a specific week?
- 22 A. Yes, it is.
- MS. HAZRA: Your Honor, I would ask Government's
- 24 Exhibit 5 be admitted and published to the jury.
- 25 THE COURT: Any objection?

- 1 MR. ZIRPOLO: No objection.
- 2 THE COURT: Exhibit 5 will be admitted, and it may
- 3 be published.
- 4 (Exhibit No. 5.00 is admitted.)
- 5 Q. (BY MS. HAZRA) And, Ms. Slakey, if you could just
- 6 identify this. What week did Mr. Barnes work?
- 7 A. This is for week ending August 22nd of 2004.
- 8 Q. And how much was the total?
- 9 A. According to this, he worked a total of 52 hours, for
- 10 a total owed to ESG for \$4,888.
- 11 O. Is the second page of Government's Exhibit 5 the
- 12 supporting time card?
- 13 A. It is.
- 14 Q. And does that have the necessary approvals that you
- 15 said ESG requires?
- 16 A. It does.
- 17 MS. HAZRA: Thank you, Special Agent.
- 18 Q. (BY MS. HAZRA) How did ESG send the invoices to IRP?
- 19 A. U.S. Mail.
- 20 Q. Where were they mailed from?
- 21 A. From our corporate office in California.
- 22 O. To IRP directly?
- 23 A. Yes.
- 24 Q. And I know there was one invoice, but if you could
- look generally at Government's Exhibit 132. Do you

- 1 recognize Government's Exhibit 132.00?
- 2 A. I do.
- 3 Q. What is that?
- 4 A. This is a collection of invoices paid -- I am sorry,
- 5 invoices sent from ESG to IRP.
- 6 MS. HAZRA: Your Honor, I would ask that
- 7 Government's Exhibit 132.00 be made admissible -- be found
- 8 admissible.
- 9 THE COURT: Any objection?
- 10 MR. ZIRPOLO: No objection.
- 11 THE COURT: Exhibit 132.00 will be made admissible.
- 12 (Exhibit No. 132.00 is found admissible.)
- 13 Q. (BY MS. HAZRA) Ms. Slakey, did IRP pay ESG on these
- 14 invoices?
- 15 A. They did not.
- 16 Q. At some point in time did you become aware that ESG
- 17 was not receiving payment?
- 18 A. Yes, I did.
- 19 Q. Did you make any attempts to get payment?
- 20 A. Yes, I did.
- 21 Q. What did you do at first, initially?
- 22 A. I tried to reach the accounting department at IRP
- 23 Solutions and did not have success. And then I tried to
- 24 call Mr. Banks directly.
- Q. Were you able to reach Mr. Banks?

- 1 A. Not initially, but eventually.
- 2 Q. And what did Mr. Banks say when you spoke with him?
- 3 A. That funding was right around the corner. That they
- 4 were awaiting some payments, and that they would be paying
- 5 the invoices soon.
- 6 Q. And what effect did that have, if any, on your
- 7 decision to continue payrolling Mr. Barnes?
- 8 A. I'm sorry?
- 9 Q. Did you continue to pay Mr. Barnes after your first
- 10 initial conversation with Mr. Banks?
- 11 A. Yes, we did.
- 12 Q. Why is that?
- 13 A. Because Mr. Barnes was our employee. And our
- 14 understanding was that he was doing the work, and he
- 15 deserved to be paid.
- 16 Q. Did you have any expectation from Mr. Banks'
- 17 statements that you would be paid?
- 18 A. Yes.
- 19 Q. Why is that?
- 20 A. Because he said that he had money coming in through
- 21 the software they were developing for Homeland Security
- 22 and other government entities.
- 23 Q. Did you then get paid after this conversation with
- 24 Mr. Banks on the outstanding invoices?
- 25 A. No.

- 1 Q. Did you make further attempts to collect the money?
- 2 A. I did.
- 3 O. What were those?
- 4 A. I continued trying to call the accounting department
- 5 in IRP Solutions. I continued trying to call Mr. Banks.
- 6 I tried to reach Mr. Zirpolo. I sent e-mails to
- 7 Mr. Banks, as well.
- 8 Q. Could you please look at what has been marked for
- 9 identification purposes as Government's Exhibit 10. What
- is Government's Exhibit 10?
- 11 A. It is an e-mail thread from -- between me --
- 12 initially, it is an e-mail from me to Mr. Banks, and then
- 13 his response, and then my response to him regarding unpaid
- 14 invoices.
- MS. HAZRA: Your Honor, I would ask that
- 16 Government's Exhibit 10 be admitted and published to the
- 17 jury.
- 18 THE COURT: Any objection?
- 19 MR. ZIRPOLO: No objection.
- 20 THE COURT: Exhibit 10 will be admitted, and it may
- 21 be published.
- 22 (Exhibit No. 10.00 is admitted.)
- MS. HAZRA: Special Agent, if you could start with
- 24 page 2. And if you could highlight the bottom message.
- Q. (BY MS. HAZRA) Ms. Slakey, you just said that you

- 1 called and e-mailed numerous times. Does this message
- 2 reflect these efforts?
- 3 A. Yes, it does.
- 4 Q. And what were the assurances from various people on
- 5 their staff that you would call me. What does that mean?
- 6 A. When I would call, several times I spoke with someone
- 7 who said they were a receptionist. And I explained that I
- 8 have been leaving repeated messages for Mr. Banks, and
- 9 each time they weren't returned, and was he actually in
- 10 the office? Was there a reason why I wasn't hearing from
- 11 him? When was he expected in?
- 12 And I kept being told, oh, yes, he will call you.
- 13 He will call you. He's in some important meeting, or he
- 14 is at an important event. But he'll call you. He'll call
- 15 you.
- 16 MS. HAZRA: And if you could scroll to the second
- 17 page. If you could scroll up, Special Agent.
- 18 Q. (BY MS. HAZRA) Is that the end on the top there,
- 19 page 2? It is a little difficult in this screen format.
- 20 Is that the signature line of the message that starts on
- 21 page 1?
- 22 A. It is.
- MS. HAZRA: If we could turn to page 1, Special
- 24 Agent. If you could highlight the bottom.
- 25 Q. (BY MS. HAZRA) Is this Mr. Banks' response to your

- 1 e-mail that we just saw?
- 2 A. Yes.
- 3 Q. And is this consistent with his paragraph at the end
- 4 there about payment being released and so on? Is that
- 5 consistent with what he had been saying to you?
- 6 A. Yes, it is.
- 7 MS. HAZRA: And then if you could scroll up,
- 8 Special Agent.
- 9 Q. (BY MS. HAZRA) And is that your response to
- 10 Mr. Banks?
- 11 A. Yes, it is.
- 12 Q. Is this date of September 15, is that around when you
- were having all of these communications you have
- 14 described?
- 15 A. Yes.
- 16 Q. And did you receive the payment by September 21,
- 17 2004?
- 18 A. No, we did not.
- 19 MS. HAZRA: Thank you, Special Agent.
- 20 Q. (BY MS. HAZRA) Ms. Slakey, where did you do all this
- 21 e-mailing, including Government Exhibit 10? Where were
- 22 you when you were e-mailing Mr. Banks?
- 23 A. At my corporate office in California.
- 24 Q. And do you know where ESG's e-mail servers are
- 25 hosted?

- 1 A. New York State.
- 2 Q. You said you didn't receive any payment on that date.
- 3 Did you continue to try to get payment from Mr. Banks and
- 4 TRP Solutions?
- 5 A. Yes.
- 6 Q. If you could please look at what has been marked for
- 7 identification purposes as Government's Exhibit 136.01.
- 8 And I think the first two pages of that are actually
- 9 Government's Exhibit 10. Do you recognize the remainder
- 10 of those pages?
- 11 A. Yes, I do.
- 12 Q. And what do the documents in there relate to?
- 13 A. My attempts to collect payment.
- 14 Q. From IRP Solutions?
- 15 A. Yes.
- MS. HAZRA: Your Honor, I would ask that actually
- 17 pages 3 through 7 -- maybe for ease of it all, I will ask
- that all of Government's Exhibit 136.01 be admitted.
- 19 THE COURT: Any objection?
- 20 MR. ZIRPOLO: No objection.
- 21 THE COURT: Exhibit 136.01 will be admitted.
- 22 (Exhibit No. 136.01 is admitted.)
- MS. HAZRA: May it be published?
- 24 THE COURT: It may.
- MS. HAZRA: Special Agent, just to make it more

- 1 clear, if you could publish the first page first.
- Q. (BY MS. HAZRA) Ms. Slakey, this first e-mail is the
- 3 e-mail we have just been discussing.
- 4 A. Yes.
- 5 Q. In that first e-mail message there, the message is to
- 6 Mr. Banks, do you reference a Fed Ex letter?
- 7 A. Yes.
- 8 Q. And is that letter included in later pages of
- 9 Government's Exhibit 136.01?
- 10 A. It is.
- 11 MS. HAZRA: And if you could turn to page 7 --
- 12 Special Agent, is there a way you can go to page 7?
- 13 Q. (BY MS. HAZRA) Is this the letter that you sent via
- 14 Fed Ex?
- 15 A. Yes, it is.
- 16 Q. What was the purpose of this letter?
- 17 A. This letter is a demand for payment.
- 18 Q. And does the amount reflected there accurately
- 19 reflect the amount that IRP Solutions owed you?
- 20 A. Yes.
- 21 Q. And you reference there that you had told Kendrick
- 22 Barnes he could no longer be your employee. Do you recall
- 23 when that occurred?
- 24 A. It would have been about the same time.
- 25 Q. Did you make that phone call?

- 1 A. No, I did not.
- 2 Q. Then if you could turn to page 3 of Government's
- 3 Exhibit 136.01.
- 4 MS. HAZRA: Could you highlight the top, Special
- 5 Agent?
- 6 O. (BY MS. HAZRA) Ms. Slakey, why did you send this
- 7 letter to Mr. Zirpolo?
- 8 A. Because according to our records, he was Mr. Barnes'
- 9 manager on site. And I needed to make him aware --
- 10 Mr. Zirpolo aware of the fact that Mr. Barnes would no
- 11 longer be able to provide him services.
- MS. HAZRA: Could I have one moment, Your Honor?
- THE COURT: You may.
- 14 MS. HAZRA: No further questions, Your Honor.
- THE COURT: Cross? Mr. Banks, you may proceed.
- MR. BANKS: Thank you, Your Honor.
- 17 CROSS-EXAMINATION
- 18 BY MR. BANKS:
- 19 Q. Ms. Slakey, can you give me a brief overview of your
- 20 contact and communication with myself, Mr. Banks, again,
- 21 just for edification.
- 22 A. Well, we had contact originally when ESG was
- 23 considering doing business with IRP Solutions.
- 24 Q. I don't mean to interrupt you. If you can tell me
- about your contact with me.

- 1 A. We talked via telephone. We communicated via e-mail.
- 2 Q. Okay. About what time did you start communicating
- 3 with Mr. Banks?
- 4 A. Initially, when we had -- when we were considering
- 5 doing business with IRP to sign a contract.
- 6 Q. Signing a contract. Okay. Are you aware of an
- 7 e-mail October 9, 2004, from John Landau to you, outlining
- 8 his interaction with myself?
- 9 A. I would need to see the e-mail. It has been awhile.
- 10 Q. Okay. Are you also aware of the information you
- 11 provided to the FBI regarding a chronology of events
- 12 related to this case?
- 13 A. Yes.
- 14 Q. On or about what date did you first talk to
- 15 Mr. Banks?
- 16 A. It would have been about the time that we were
- initially agreeing to contract the terms.
- 18 MR. BANKS: Your Honor, I would like to provide
- 19 Ms. Slakey with two exhibits that she provided as e-mails
- 20 from John Landau to her regarding his chronology of events
- 21 that he sent to her regarding his communications and
- 22 activities with me. In addition --
- 23 THE COURT: What exhibit number is that?
- 24 MR. BANKS: Gary, what is the next exhibit? 333,
- 25 Your Honor.

- 1 THE COURT: You don't need to describe it to me if
- 2 they are marked as exhibits. I don't have 333. This is
- 3 for impeachment purposes?
- 4 MR. BANKS: Yes, ma'am.
- 5 THE COURT: There is nothing you asked to impeach.
- 6 MR. BANKS: I asked if she recalled an e-mail.
- 7 THE COURT: So you want to see -- is that for
- 8 purposes of refreshing her recollection as to something?
- 9 MR. BANKS: Yes, it is.
- 10 MS. HAZRA: Your Honor, may I see them?
- 11 THE COURT: Yes.
- 12 MR. BANKS: Also, Your Honor, there is one more.
- 13 THE COURT: Show them first to Ms. Hazra.
- 14 So one is going to be marked as Defense 333. Give
- that to Ms. Barnes. The other is to be marked, I take it,
- 16 334.
- 17 COURTROOM DEPUTY: Defendants' Exhibits 333 and
- 18 334.
- 19 THE COURT: Mr. Banks, you may ask a question.
- 20 Q. (BY MR. BANKS) Is it true, Ms. Slakey, that you had
- 21 absolutely zero communications with Mr. Banks until 9/15
- 22 of '04, where you communicated with him via e-mail? Is
- 23 that correct?
- 24 A. No, that is not correct.
- 25 Q. According to the information in that e-mail from John

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- 1 Landau to you, he provided a full chronology of his
- 2 interactions with myself; is that correct?
- 3 A. Yes, that's correct.
- 4 Q. Do you have any reason to believe that Mr. Landau is
- 5 not telling the truth in that communication?
- 6 A. No, I do believe that this is Mr. Landau's
- 7 communications. He is not talking about my
- 8 communications. But this is correct for his.
- 9 Q. On the FBI -- on the other exhibit, 334, you provided
- 10 that your company provided that to the FBI as an actual
- 11 chronology of events from June until --
- MS. HAZRA: Objection, Your Honor, is that a
- 13 question?
- 14 THE COURT: Actually, yes, you need to ask her what
- 15 her knowledge is. So you can ask her if she was aware of
- 16 that chronology that was provided.
- 17 Q. (BY MR. BANKS) Is that chronology an accurate
- 18 reflection of what you provided the FBI?
- 19 A. Yes.
- 20 Q. You've testified here just moments ago that you were
- 21 involved in the contract; the initial talks with
- 22 Mr. Banks. You have testified --
- THE COURT: Now, you have to ask a question. Ask a
- 24 question.
- 25 MR. BANKS: Okay. I'm sorry.

- 1 Q. (BY MR. BANKS) Did you, moments ago, say that you
- 2 were involved in talks with Mr. Banks regarding the
- 3 payrolling of Ken Barnes?
- 4 A. Yes.
- 5 Q. Can you explain to us why no interaction is included
- 6 in the information you provided to the FBI, as far as your
- 7 interaction is concerned?
- 8 A. This is a chronology of some of the more significant
- 9 events, but it does not detail every specific conversation
- 10 that happened or every specific item that happened during
- 11 the course of those several months.
- 12 Q. Is there some reason you did not provide your
- information to the FBI in the transmission?
- 14 A. No.
- 15 Q. Would you agree that there is no interaction listed
- 16 between yourself and Mr. Banks, according to the
- information in front of you, that you provided to the FBI,
- 18 until September 15, 2004?
- 19 A. No. I don't see any of the other interactions
- 20 listed.
- 21 Q. Okay. Explain the process that happened from initial
- 22 contact with Mr. Banks until -- that you were involved in,
- 23 until the demand letter of 9/14?
- 24 A. Could you clarify? Are you saying just the
- interactions between me and Mr. Banks?

- 1 O. Yes.
- 2 A. Early on, at the time of the contract discussion, our
- 3 standard contract indicates that a client would pay us
- 4 immediately upon receipt of our invoice. And Mr. Banks
- 5 requested that we extend terms of net payment 30 days, so
- 6 they wouldn't have to pay until 30 days after receipt of
- 7 invoice.
- 8 After much discussion, I had a discussion with
- 9 Mr. Banks about that, and we agreed to make it net 10
- 10 days. And I prepared an addendum reflecting that change,
- 11 and sent that and provided that.
- 12 Q. How is it, then, that John Landau claimed he had the
- 13 same discussion with me? Either you had it or I had it.
- 14 Which one of -- you or Mr. Landau had the discussion,
- 15 consistent with the information he provided you and the
- information the company provided the FBI.
- 17 A. There is a certain amount of overlap, as Mr. Landau
- is the account manager/recruiter out in the field, and I
- 19 am in the corporate office. And so at some point, he will
- 20 have a conversation with a client. But when it reaches a
- 21 point where it is beyond what he can approve, then I might
- 22 have a similar conversation or a follow-up conversation
- 23 with a client.
- 24 Q. Ms. Landau, the information -- I will ask you again,
- 25 under the penalty of perjury --

- 1 THE COURT: Mr. Banks --
- 2 MR. BANKS: I am sorry, Ms. Slakey.
- 3 THE COURT: If it is a question you've asked and
- 4 she answered it, just move on.
- 5 MR. BANKS: Okay.
- 6 Q. (BY MR. BANKS) Would you say the FBI -- the
- 7 information in that chronology is incorrect?
- 8 A. No.
- 9 MR. BANKS: Your Honor, may I publish, again,
- 10 Government Exhibit 136.01?
- 11 THE COURT: You may.
- MR. BANKS: One moment, Your Honor.
- 13 THE COURT: That is the exhibit. It is multiple
- 14 pages.
- MR. BANKS: 130.01. My apology, Your Honor.
- 16 THE COURT: 130.01.
- 17 Q. (BY MR. BANKS) Can we go to page 2, the entire
- 18 agreement clause, paragraph 10. Ms. Slakey, do you have
- 19 that in front of you?
- 20 A. Yes.
- 21 Q. What does the entire agreement clause mean to you?
- 22 A. It means that this is the entire agreement between
- 23 us. And it also indicates in here that any addendum has
- 24 to be signed by the client and a corporate officer of ESG.
- 25 Q. Can you read the part starting, "Each party," in the

- 1 second sentence?
- 2 A. "Each party agrees that there has been no other
- 3 representation, promise or agreement made, orally or
- 4 otherwise, by either party. And no other agreement or
- 5 statement shall be valid or binding."
- 6 Q. So, in your opinion, does that mean that any
- 7 conversations that you had prior to the signing of this
- 8 agreement were invalid?
- 9 MS. HAZRA: Objection, Your Honor. Her opinion is
- 10 irrelevant.
- 11 THE COURT: It calls for a legal conclusion.
- 12 Sustained.
- 13 Q. (BY MR. BANKS) Ms. Slakey, was -- what does that
- 14 sentence you read mean to you?
- MS. HAZRA: Objection, Your Honor, irrelevant.
- 16 THE COURT: Sustained.
- 17 THE WITNESS: This agreement outlines --
- 18 THE COURT: When I sustain it, that means you don't
- 19 answer.
- THE WITNESS: Oh, I am sorry. Thank you.
- MR. BANKS: Can I have a moment, Your Honor?
- THE COURT: You may.
- 23 Q. (BY MR. BANKS) Ms. Slakey, can you explain to us why
- 24 that clause is in the ESG contract?
- 25 MS. HAZRA: Objection, Your Honor, it calls for a

- 1 legal conclusion.
- 2 THE COURT: Overruled.
- 3 THE WITNESS: No, I could not. I did not write
- 4 that.
- 5 Q. (BY MR. BANKS) Now, let me move on. Explain your
- 6 concept of payrolling. Explain your concept of payrolling
- 7 to the Court.
- 8 A. I am sorry, what do you mean by "concept"?
- 9 Q. Explain the payrolling.
- 10 A. The process?
- 11 O. And how you see that.
- 12 A. The employee/consultant submits a time sheet for the
- hours they have worked, which has been approved by their
- 14 manager. He submits that to our payroll department. Our
- 15 payroll department pays the employee.
- 16 Q. When a company calls you and asks you to payroll
- 17 somebody, are you normally aware of who that person is?
- 18 A. Who the employee is?
- 19 Q. Yes.
- 20 A. Yes. We --
- 21 Q. How are you -- I am sorry, I didn't mean to interrupt
- 22 you.
- 23 A. Yes.
- 24 Q. How are you made aware of that -- the person that
- wants to be payrolled, if a company calls but that person?

- 1 A. The recruiter would provide us with the information
- 2 so that they could be set up in the payroll system.
- 3 Q. I am talking about from the client's perspective. If
- 4 a client calls you and says, I need you to payroll a
- 5 person, do they normally provide that person?
- 6 A. Yes.
- 7 Q. A minute ago, you said in your testimony that it
- 8 would have been problematic if the -- if you had known
- 9 that Mr. Banks knew Mr. Barnes; is that correct?
- 10 A. That would be because we didn't know -- that was not
- 11 how it was presented to us.
- 12 Q. Can you explain that?
- 13 A. There have been occasions where a client will be up
- 14 front with us and tell us they have utilized this
- 15 particular person before, and for whatever reason they
- 16 would like us to help them bring that person back in. And
- 17 then it is an open discussion between us and all parties
- 18 concerned.
- 19 Q. So that is not a requirement, though; correct?
- 20 A. Pardon me?
- 21 Q. That is not a requirement that they tell you that
- 22 they know the person that they are payrolling; correct?
- 23 A. I don't know what you really mean by "requirement."
- 24 Q. It is not unusual -- I am sorry -- the fact that
- 25 somebody is providing you with a payroll -- a person to

- 1 payroll, implies that they would already have knowledge
- 2 and know that person; correct?
- 3 A. Yes. This particular project was not set up as a
- 4 payrolling project.
- 5 Q. It was not. So you testified a minute ago that
- 6 Mr. Banks called ESG wanting to payroll a particular
- 7 individual for software development; correct?
- 8 A. I became aware that Mr. Banks wanted to hire --
- 9 wanted us to hire Mr. Barnes. At that point I didn't
- 10 realize it was just for payrolling purposes; that it was a
- 11 pre-existing relationship. At that point, I didn't know
- 12 that they knew each other. At that point I didn't realize
- 13 that that is what we were doing.
- 14 Q. Well, can you explain to us again, please, because
- 15 you seem to be confused. Between the staff augmentation
- 16 and payroll, can you explain the difference between staff
- 17 augmentation and payrolling, and how those -- that type of
- 18 business comes to you?
- 19 A. In a payrolling situation, when all a client wants us
- 20 to do is provide payrolling services, we don't find the
- 21 candidate. We don't do any other work on that. Then we
- 22 set it up as a payroll only. And we have a different
- 23 pricing structure, because we are not doing as much work.
- 24 So in that situation, our profit margin is significantly
- lower.

- 1 Q. Okay. You said you don't find the candidate. The
- 2 client provides you the candidate; correct?
- 3 A. Yes, in a payrolling situation.
- 4 Q. Yes. Did ESG recruit for Mr. Barnes?
- 5 A. I wasn't involved in that aspect of it, so I couldn't
- 6 speak to that. That was done by Mr. Landau.
- 7 O. I will take you back to Exhibit 343.
- 8 THE COURT: 334?
- 9 MR. BANKS: 334. I'm dyslexic, Your Honor.
- 10 THE COURT: 334 is the FBI statement.
- 11 MR. BANKS: The e-mail.
- 12 THE COURT: That is 333.
- 13 Q. (BY MR. BANKS) In that, John Landau says that
- 14 Mr. Banks --
- MS. HAZRA: Objection, Your Honor.
- 16 THE COURT: I am sorry.
- 17 Q. (BY MR. BANKS) In that e-mail, did John Landau --
- 18 THE COURT: You can't say what he said. Tell her
- 19 to read it, and if she has any knowledge of that.
- 20 Q. (BY MR. BANKS) Can you read what Mr. Landau says
- 21 about --
- THE COURT: To yourself.
- 23 Q. (BY MR. BANKS) -- Mr. Banks and Mr. Barnes and that
- interaction between Mr. Banks and Mr. Landau?
- 25 A. Okay.

- 1 Q. Does that refresh your recollection as saying
- 2 Mr. Banks --
- 3 THE COURT: Does that refresh her recollection?
- 4 MR. BANKS: I am sorry.
- 5 Q. (BY MR. BANKS) Does that refresh your recollection?
- 6 A. I was not aware of that relationship at the time that
- 7 this business started. I was not aware of that until
- 8 after I got this e-mail. That is when I got this
- 9 additional information.
- 10 Q. You said a moment ago that you were involved in the
- 11 process from the beginning, and you had input into the
- 12 process, and that you were communicating with Mr. Banks.
- 13 Which is it?
- 14 A. I was involved. I was not aware, though, at that
- 15 point -- I was involved in the contractual aspect of it
- 16 with Mr. Banks. I was not involved in how Mr. Barnes came
- 17 to be involved. That was something that was handled by
- 18 Mr. Landau. So what I know about that, I only know from
- 19 what Mr. Landau has said. I have no personal knowledge.
- 20 Q. Now, I take you --
- 21 MR. BANKS: I need one more minute, Your Honor, if
- 22 I may.
- THE COURT: You may.
- 24 MR. BANKS: Your Honor, we would like to publish
- 25 Government Exhibit 10 again.

- 1 THE COURT: All right. Exhibit 10?
- 2 MR. BANKS: Yes.
- 3 Q. (BY MR. BANKS) Can we go to the top of the e-mail on
- 4 that exhibit. Ms. Slakey, is it true that the contract
- 5 with IRP -- between IRP and ESG has absolutely no bearing
- 6 on the business they may have been engaged in -- that they
- 7 were engaged in with law enforcement agencies?
- 8 A. It was our understanding that their source of revenue
- 9 was coming from law enforcement agencies. So the source
- 10 of revenue is important to us, because that told us that
- 11 they would be able to pay our bills.
- 12 Q. So the credit app -- would you say the credit app is
- determinative of a company's ability to pay?
- 14 A. One of other factors.
- 15 Q. In your long career in the staffing industry, have
- 16 companies went bankrupt?
- 17 A. Yes.
- 18 Q. Have you lost money due to companies going bankrupt?
- 19 A. Throughout my career?
- 20 Q. Yes.
- 21 A. Yes.
- 22 O. Have companies -- do you normally talk to every
- 23 company -- if, for instance, if company ABC calls you and
- 24 just tells you a little bit about their company --
- Let me ask you this. If the company did not pass

- 1 credit muster or your credit due diligence, if you will,
- 2 would you have done business with them?
- 3 A. No.
- 4 Q. Now, is it also your testimony that you -- that on
- 5 the IRP website, you saw that -- you saw on the website
- 6 that there was a contract in place with the Department of
- 7 Homeland Security. Is that your testimony?
- 8 A. I don't recall if it actually indicated "contract,"
- 9 but it did indicate that there was law enforcement
- 10 business that IRP was connected with.
- 11 O. Earlier you said it mentioned a contract?
- 12 A. Yes. I don't know if it was actually a contract or
- 13 not. I don't remember if "contract" was on the website.
- 14 But I do recall there was business coming from there, yes.
- 15 Q. You would agree if a company does business with law
- 16 enforcement, they have a law enforcement product, that
- 17 that is going to be articulated on the website?
- 18 A. I am sorry, could you repeat that?
- 19 Q. It is reasonable, in your mind, that if a company is
- in the business of doing business with law enforcement,
- 21 that that is going to be annotated on their website;
- 22 correct?
- MS. HAZRA: I am going to object, Your Honor, a
- 24 lack of foundation.
- 25 THE COURT: Sustained.

- 1 MR. BANKS: No further questions, Your Honor.
- 2 THE COURT: Any other questions from the defense?
- 3 MR. WALKER: No, Your Honor.
- 4 THE COURT: Any redirect?
- 5 MS. HAZRA: Yes, Your Honor.

6 REDIRECT EXAMINATION

7 BY MS. HAZRA:

- 8 Q. Ms. Slakey, I want to talk to you briefly about, I
- 9 believe it is Defense Exhibit 334, which is the
- 10 chronology. Was the purpose of that chronology to record
- 11 every interaction between ESG and IRP?
- 12 A. No.
- 13 Q. Are there numerous items missing from that
- 14 chronology?
- 15 A. Yes.
- 16 Q. Was your attempt to report every time ESG paid
- 17 Kendrick Barnes, is that reflected on the chronology?
- 18 A. No.
- 19 Q. So was this -- was the purpose just to capture what
- 20 you thought was significant?
- 21 A. Yes.
- 22 O. What was Mr. Landau's role in setting up the initial
- 23 contact with IRP? Let me rephrase that, sorry.
- Who had the initial contact with IRP, you or
- 25 Mr. Landau?

- 1 A. Mr. Landau.
- 2 Q. Did he do the initial conversations, then, since he
- 3 is the initial contact?
- 4 A. Yes.
- 5 Q. When you -- you came in at the contract stage; is
- 6 that right?
- 7 A. Yes.
- 8 Q. Is it important in that stage for ESG to fully
- 9 understand what kind of contract situation they are
- 10 getting into?
- 11 A. Yes.
- 12 Q. So that information about the employee that is being
- 13 placed, is that important to your decision?
- 14 A. Yes.
- 15 Q. And do you rely on what your client tells you to help
- 16 you make decisions as to whether or not to do business
- 17 with them?
- 18 A. Yes.
- 19 MS. HAZRA: If I could have one moment, Your Honor?
- THE COURT: You may.
- 21 MS. HAZRA: Nothing further.
- MR. BANKS: Your Honor, can I have just one.
- THE COURT: You may.
- 24 RECROSS-EXAMINATION
- 25 BY MR. BANKS:

- 1 Q. I want to refer you back to Defendant's -- Defense
- 2 Exhibit 333. You just said that you came in --
- 3 MS. HAZRA: Objection. I didn't ask about 333.
- 4 THE COURT: You can only ask questions that are to
- 5 the extent of what the redirect was. You can't go back.
- 6 MR. BANKS: She asked the question, Your Honor, did
- 7 she get involved at the time when the contract was in
- 8 place.
- 9 THE COURT: Yes.
- 10 MR. BANKS: The exhibit shows something different
- 11 than that.
- 12 THE COURT: I will give you some leeway.
- MR. BANKS: Okay.
- 14 Q. (BY MR. BANKS) In your reading of Exhibit 333, with
- John Landau's interaction, does he or does he not in that
- 16 e-mail communication --
- 17 MS. HAZRA: I object, Your Honor, it is improper.
- 18 THE COURT: If you want to have Mr. Landau testify
- 19 what is on there, you need to do it with Mr. Landau. You
- 20 can't bring in statements he made through this witness.
- 21 So if you want to ask her a question about her knowledge,
- 22 you can ask that.
- Q. (BY MR. BANKS) Ms. Landau, in that communication to
- 24 you -- why do I keep saying Ms. Landau? I am so sorry
- 25 Ms. Slakey.

- 1 Ms. Slakey, in that communication to you from
- 2 Mr. Landau, did he or did he not --
- 3 THE COURT: You can't reference the contents of a
- 4 statement that Mr. Landau made without Mr. Landau being
- 5 here to testify.
- 6 Q. (BY MR. BANKS) Ms. Slakey, what did Mr. Landau --
- 7 THE COURT: Did Mr. Landau ever tell you anything,
- 8 without giving you the contents.
- 9 Q. (BY MR. BANKS) Did Mr. Landau ever tell you anything
- 10 about his contract talks with Mr. Banks and his
- 11 communications with the EVP regarding that?
- 12 MS. HAZRA: EVP?
- 13 THE COURT: Executive vice president.
- 14 Q. (BY MR. BANKS) Did you have any knowledge of -- do
- 15 you have any knowledge of Mr. Landau's communication with
- 16 Sal regarding the contract between IRP and ESG?
- 17 A. Yes.
- 18 Q. And what do you know as far -- about those
- 19 communications between Mr. Landau and the EVP?
- 20 A. That we were not going to -- it was a corporate
- 21 decision. Our policy is that we don't work with
- 22 start-ups. And Mr. Landau is requesting an exception to
- 23 that. And so there were discussions about why should we
- 24 make this exception? Would they be able to pay the bill?
- 25 Were they strong? Did they have the financial backing?

- 1 That kind of thing.
- 2 Q. Okay. Did -- who made the final call on that
- decision? Was it you, or was it the executive vice
- 4 president?
- 5 A. Our CEO.
- 6 MR. BANKS: Thank you.
- 7 THE COURT: All right. May this witness be
- 8 excused?
- 9 MS. HAZRA: Yes, Your Honor. Thank you.
- 10 THE COURT: Thank you, Ms. Slakey, you are excused.
- Now, it is 11:30. How long will the next witness
- 12 take? Will it take more than a half an hour?
- 13 MR. KIRSCH: Your Honor, it depends on the length
- 14 of the cross-examination.
- 15 THE COURT: How long will the Government take on
- 16 its direct?
- 17 MR. KIRSCH: Your Honor, I think I can do the
- 18 direct in 15 to 20 minutes.
- 19 THE COURT: Well, I think we probably ought not
- 20 press it. I promised the jury they could go home at noon
- 21 I have another hearing at 1:00.
- MR. KIRSCH: Your Honor, we do have one other
- 23 witness that may be shorter than that.
- 24 THE COURT: All right. If you can do one that can
- 25 be done in half an hour, you can do 15 and they can do 15.

1	MR. KIRSCH: Your Honor, I guess we're not
2	confident in that, not knowing how to anticipate the
3	length of the cross-examination.
4	THE COURT: All right. So I think it would be
5	wiser to just go ahead and recess. The jury gets to go
6	home earlier than I indicated. So you are going home for
7	the entire weekend. I need you back bright and early, 9
8	o'clock on Monday morning.
9	Remember, you are not to speak to anyone about this
10	case, not to talk to your spouse or your friends or anyone
11	else, not to do any research. Go home, put it out of your
12	minds, and just enjoy your weekend.
13	So we will be in recess until 9 o'clock Monday
14	morning.
15	(Court is in recess at 11:30 a.m.)
16	REPORTER'S CERTIFICATE
17	I, Darlene M. Martinez, Official Certified
18	shorthand Reporter for the United States District Court,
19	District of Colorado, do hereby certify that the foregoing
20	is a true and accurate transcript of the proceedings had
21	as taken stenographically by me at the time and place
22	aforementioned.
23	Dated this 5th day of December, 2011.
24	
25	s/Darlene M. Martinez, RMR, CRR